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1 Application Overview

1.1 Purpose

The California Health Benefit Exchange (Exchange) is accepting applications from eligible Dental Issuers¹ (Applicants) to submit proposals to offer, market, and sell qualified dental plans (QDPs) through the Exchange beginning in 2017, for coverage effective January 1, 2018. QDP issuers selected for the 2017 Plan Year executed multi-year contracts with the Exchange, and application for certification for Plan Years 2018 and 2019 is limited to (1) those QDP issuers contracted for Plan Year 2017 that continue to meet certification standards and performance requirements, and (2) plans newly licensed and offering in the applicable market after May 2, 2016. The Exchange will exercise its statutory authority to selectively contract for health care coverage offered through the Exchange for plan year 2018. The Exchange reserves the right to select or reject any Applicant or to cancel this Application at any time.

1.2 Background

Soon after the passage of national health care reform through the Patient Protection and Affordable Care Act of 2010 (ACA), California enacted legislation to establish a qualified health benefit exchange. (California Government Code § 100500 et seq). The California state law is referred to as the California Patient Protection and Affordable Care Act (CA-ACA).

The Exchange offers a statewide health insurance exchange to make it easier for individuals to compare plans and buy health insurance in the private market. Although the focus of the Exchange is on individuals who qualify for tax credits and subsidies under the ACA, the Exchange's goal is to make insurance available to all qualified individuals. The vision of the Exchange is to improve the health of all Californians by assuring their access to affordable, high quality care coverage. The mission of the Exchange is to increase the number of insured Californians, improve health care quality, lower costs, and reduce health disparities through an innovative, competitive marketplace that empowers consumers to choose the health plan and providers that give them the best value.

The Exchange is guided by the following values:

- **Consumer-Focused**: At the center of the Exchange's efforts are the people it serves. The Exchange will offer a consumer-friendly experience that is accessible to all Californians, recognizing the diverse cultural, language, economic, educational and health status needs of those it serves.
- Affordability: The Exchange will provide affordable health insurance while assuring quality and access.
- Catalyst: The Exchange will be a catalyst for change in California's health care system, using its market role to stimulate new strategies for providing high-quality, affordable health care, promoting prevention and wellness, and reducing health disparities.

¹ The term "Dental Issuer" used in this document refers to both dental plans regulated by the California Department of Managed Health Care and insurers regulated by the California Department of Insurance. It also refers to the company issuing dental coverage, while the term "Qualified Dental Plan" refers to a specific policy or plan to be sold to a consumer that has been certified by Covered California. Qualified Dental Plans are also referred to as "products". The term "Applicant" refers to a Dental Issuer who is seeking to have its products certified as Qualified Dental Plans.

- **Integrity**: The Exchange will earn the public's trust through its commitment to accountability, responsiveness, transparency, speed, agility, reliability, and cooperation.
- Transparency: The Exchange will be fully transparent in its efforts and will make opportunities
 available to work with consumers, providers, health plans, employers, purchasers, government
 partners, and other stakeholders to solicit and incorporate feedback into decisions regarding
 product portfolio and contract requirements.
- Results: The impact of the Exchange will be measured by its contributions to decrease the
 number of uninsured, have meaningful plan and product choice in all regions for consumers,
 improve access to quality healthcare, promote better health and health equity, and achieve
 stability in healthcare premiums for all Californians.

In addition to being guided by its mission and values, the Exchange's policies are derived from the federal Affordable Care Act which calls upon Exchanges to advance "plan or coverage benefits and health care provider reimbursement structures" that improve health outcomes. The Exchange seeks to improve the quality of care while moderating cost not only for the individuals enrolled in its plans, but also by being a catalyst for delivery system reform in partnership with plans, providers and consumers. With the Affordable Care Act and the range of insurance market reforms that are in the process of being implemented, the health insurance marketplace is transforming from one that has prioritized profitability through a focus on risk selection to one that rewards better care, affordability, and prevention.

The Exchange needs to address these issues for the millions of Californians who enroll through the Exchange to get coverage, but it is also part of broader efforts to improve care, improve health, and stabilize rising health care costs throughout the state.

The Exchange must operate within the federal standards in law and regulation. Beyond what is framed by the federal standards, California's legislature shapes the standards and defines how the new marketplace for individual and small group health insurance operates in ways specific to their context. Within the requirements of the minimum Federal criteria and standards, the Exchange has the responsibility to "certify" the Qualified Health Plans that will be offered in the Exchange.

The state legislation to establish the Exchange gave authority to the Exchange to selectively contract with issuers so as to provide health care coverage options that offer the optimal combination of choice, value, quality, and service and to establish and use a competitive process to select the participating health issuers.

These concepts, and the inherent trade-offs among the Exchange values, must be balanced in the evaluation and selection of the Qualified Health Plans that will be offered in Covered California for Small Business.

This application has been designed consistent with the policies and strategies of the Exchange Board which calls for the QHP selection to influence the competitiveness of the market, the cost of coverage, and how value is added through health care delivery system improvement.

1.3 Application Evaluation and Selection

The evaluation of QDP Certification Applications will not be based on a single, strict formula; instead, the evaluation will consider the mix of health plans for each region of California that best meet the needs of consumers in that region and the Exchange's goals. The Exchange wants to provide an appropriate range of high quality health plans to participants at the best available price that is balanced with the need for consumer stability and long term affordability. In consideration of the mission and values of the Exchange, the Board of the Exchange articulated guidelines for the selection and oversight of Qualified Health Plans which are used when reviewing the QHP application proposals for 2018. These guidelines are:

Promote affordability for the consumer – both in terms of premium and at point of care

The Exchange seeks to offer health plans, plan designs and provider networks that are as affordable as possible to consumers both in premiums and cost sharing, while fostering competition and stable premiums. The Exchange will seek to offer health plans, products, and provider networks that will attract maximum enrollment as part of its effort to lower costs by spreading risk as broadly as possible.

Encourage "Value" Competition Based upon Quality, Service, and Price

While premium will be a key consideration, contracts will be awarded based on the determination of "best value" to the Exchange and its participants. The evaluation of Issuer QDP proposals will focus on quality and service components, including past history of performance, administrative capacity, reported quality and satisfaction metrics, quality improvement plans and commitment to serve the Exchange population. This commitment to serve the Exchange population is evidenced through general cooperation with the Exchange's operations and contractual requirements which include provider network adequacy, cultural and linguistic competency, programs addressing health equity and disparities in care, innovations in delivery system improvements and payment reform. The application responses, in conjunction with the approved filings, will be evaluated by Covered California and used as part of the selection criteria to offer issuers' products on the Exchange for the 2018 plan year.

Encourage Competition Based upon Meaningful QDP Choice and Product Differentiation:Patient-Centered Benefit Plan Designs²

The Exchange is committed to fostering competition by offering QDPs with features that present clear choice, product and provider network differentiation. QDP Applicants are required to adhere to the Exchange's standard benefit plan designs in each region for which they submit a proposal. The Exchange is interested in having both HMO and PPO products offered statewide. Within a given product design, the Exchange will look for differences in network providers and the use of innovative delivery models. Under such criteria, the Exchange may choose not to contract with two plans with broad overlapping networks within a rating region unless they offer different innovative delivery system or payment reform features.

Encourage Competition throughout the State

The Exchange must be statewide. Issuers must submit QDP proposals in all geographic service areas in which they are licensed and have an adequate network, and preference will be given to Issuers that develop QDP proposals that meet quality and service criteria while offering

² The 2018 Patient-Centered Benefit Designs will be finalized when the 2018 federal actuarial value calculator is finalized.

coverage options that provide reasonable access to the geographically underserved areas of the state.

Encourage Alignment with Providers and Delivery Systems that Serve the Low Income Population

Performing effective outreach, enrollment and retention of the low income population that will be eligible for premium tax credits and cost sharing subsidies through the Exchange is central to the Exchange's mission. Responses that demonstrate an ongoing commitment to the low income population or demonstrate a capacity to serve the cultural, linguistic and health care needs of the low income and uninsured populations beyond the minimum requirements adopted by the Exchange will receive additional consideration. Examples of demonstrated commitment include: having a higher proportion of essential community providers to meet the criteria of sufficient geographic distribution, having contracts with Federally Qualified Health Centers, and supporting or investing in providers and networks that have historically served these populations in order to improve service delivery and integration.

Encourage Delivery System Improvement, Effective Prevention Programs and Payment Reform

One of the values of the Exchange is to serve as a catalyst for the improvement of care, prevention and wellness as a way to reduce costs. The Exchange wants QDP offerings that incorporate innovations in delivery system improvement, prevention and wellness, and/or payment reform that will help foster these broad goals. This will include models of patient-centered medical homes, targeted quality improvement efforts, participation in community-wide prevention, or efforts to increase reporting transparency in order to provide relevant health care comparisons and to increase member engagement in decisions about their course of care.

Demonstrate Administrative Capability and Financial Solvency

The Exchange will review and consider the Applicant's degree of financial risk to avoid potential threats of failure which would have negative implications for continuity of patient care and for the healthcare system as a whole. The Issuer's technology capability is a critical component for success on the Exchange, so Applicant's technology and associated resources are heavily scrutinized as this relates to long term sustainability for consumers. Additionally, in recognition of the significant investment that will continue to be needed in areas of quality reform and improvement programs, the Exchange offered a multi – year contract agreement through the 2017 application. Application responses that demonstrate a commitment to the long-term success of the Exchange's mission are strongly encouraged.

Encourage Robust Customer Service

The Exchange is committed to ensuring a positive consumer experience, which requires Issuers to maintain adequate resources to meet consumers' needs. To successfully serve Exchange consumers, Issuers must invest in and sustain adequate staffing, including hiring of bilingual and bicultural staff as appropriate and maintaining internal training as needed. Issuers demonstrating a commitment to dedicated administrative resources for Exchange consumers will receive additional consideration.

1.4 Availability

The Applicant must be available immediately upon contingent certification of its plans as QDPs to start working with the Exchange to establish all operational procedures necessary to integrate and interface with the Exchange information systems, and to provide additional information necessary for the Exchange to market, enroll members, and provide dental plan services effective January 1, 2018. Successful Applicants will also be required to adhere to certain provisions through their contracts with the Exchange, including meeting data interface requirements of the system operated by Pinnacle HCMS. Successful Applicants must execute the QDP Issuer contract before public announcement of contingent certification. The successful Applicants must be ready and able to accept enrollment as of October 1, 2017.

1.5 Application Process

The application process shall consist of the following steps:

- Release of the Final Application;
- Submission of Applicant responses;
- Evaluation of Applicant responses;
- Discussion and negotiation of final contract terms, conditions and premium rates; and
- Execution of contracts with the selected QHP Issuers.

1.6 Intention to Submit a Response

Applicants interested in responding to this application must submit a non-binding Letter of Intent to Apply, identifying their proposed products and service areas. Only those Applicants who submit the Letter will continue to receive application-related correspondence throughout the application process. Eligible Applicants who have responded to the Letter of Intent to will be issued a web login for on-line access to the final application, and instructions for use of the login for the QDP Certification Application.

The Applicant's Letter of Intent must identify the contact person for the application process, along with contact information that includes an email address and a telephone number. On receipt of the non-binding Letter of Intent, the Exchange will issue instructions and login and password information to gain access to the online portion(s) of the Application. A Letter of an Intent will be considered confidential and not available to the public; the Exchange reserves the right to release aggregate information about all Applicants' responses. Final Applicant information is not expected to be released until selected Issuers and QHP proposals are announced. Applicant information will not be released to the public but may be shared with appropriate regulators as part of the cooperative arrangement between the Exchange and the regulators.

The Exchange will correspond with only one (1) contact person per Applicant. It is the Applicant's responsibility to immediately notify the Application Contact identified in this section, in writing, regarding any revision to the contact information. The Exchange is not be responsible for application correspondence not received by the Applicant if the Applicant fails to notify the Exchange, in writing, of any changes pertaining to the designated contact person.

Application Contact: Taylor Priestley Taylor.Priestley@covered.ca.gov (916) 228-8397

1.7 Key Action Dates

Action	Date/Time
Release of Draft Application for Comment	December 2017
Letters of Intent due to the Exchange	February 15, 2017
Application Opens	March 3, 2017
Completed Applications Due (include 2018 Proposed Rates & Networks)	May 1, 2017
Negotiations between Applicants and Covered California	June 2017
Final QDP Contingent Certification Decisions	June 2017
QDP Contract Execution	June 2017

1.8 Preparation of Application Response

Application responses are completed in an electronic proposal software program. Eligible applicants who complete the non-binding Letter of Intent will be provided login and password information to access this portal. Applicants will have access to a Question and Answer function within the portal and may submit questions related to the application through this mechanism.

Applicants must respond to each application question as directed by the response type. Response should be succinct and address all components of the applicable question. Applicants may not submit documents in place of responding to individual questions in the space provided.

2 Administration and Attestation

2.1 Attestation

2.1 – 2.4 required for all Applicants, all questions required for new entrant Applicants

The Exchange intends to make this application available electronically. Applicant must complete the following:

Issuer Legal Name	10 words.
NAIC Company Code	10 words.
NAIC Group Code	10 words.
Regulator(s)	10 words.
Federal Employer ID	10 words.
HIOS/Issuer ID	10 words.
Corporate Office Address	10 words.
City	10 words.
State	10 words.
Zip Code	10 words.
Primary Contact Name	10 words.
Contact Title	10 words.
Contact Phone Number	10 words.
Contact Email	10 words.
Applicant Eligibility	_ Contracted in 2017 _Newly licensed since May 2, 2016
On behalf of the Applicant stated above, I hereby attest that I meet the requirements in this Application and certify that the information provided on this Application and in any attachments hereto are true, complete, and accurate. I understand that the Exchange may review the validity of my attestations and the information provided in response to this application and if any Applicant is selected to offer Qualified Dental Plans, may decertify those Qualified Dental Plans should any material information provided be found to be inaccurate. I confirm that I have the capacity to bind the issuer stated above to the terms of this Application.	
Date	10 words.
Signature	10 words.
Printed Name	10 words.
Title	10 words.

- 2.2 Provide entity name used in consumer-facing materials or communications. 50 words.
- 2.3 Applicant must include an organizational chart of key personnel who will be assigned to Covered California, identifying the individual(s) who will have primary responsibility for servicing the Exchange account. The Key Personnel and representatives of the Account Management Team who will be assigned to Covered California must be identified in the following areas:
 - Executive
 - Finance
 - Operations
 - Contracts
 - Plan and Benefit Design
 - Network and Quality
 - Enrollment and Eligibility
 - Legal
 - Marketing and Communications
 - Information Technology
 - Information Security
 - Policy

Single, Pull-down list.

- 1: Attached,
- 2: Not attached
- 2.4 Does Applicant anticipate making material changes in corporate structure in the next 24 months, including:
 - Mergers
 - Acquisitions
 - New venture capital
 - Management team
 - Location of corporate headquarters or tax domicile
 - Stock issue
 - Other

If yes, Applicant must describe the material changes.

Single, Radio group.

- 1: Yes, describe [200 words],
- 2: No
- 2.5 Indicate Applicant entity's tax status:

Single, Pull-down list.

- 1: Not-for-profit,
- 2: For-profit
- 2.6 In what year was Applicant's entity founded?

50 words.

2.7 Indicate any experience Applicant has participating in exchanges or marketplace environments

State-based Marketplace(s), specify state(s) and years of participation	100 words.
Federally-Facilitated Marketplace, specify state(s) and years of participation	100 words.
Private Exchange(s), specify exchange(s) and years of participation	100 words.

3 Licensed and Good Standing

All questions required for all Applicants

3.1 Indicate Applicant entity license status below:

Single, Pull-down list.

- 1: Applicant currently holds all of the proper and required licenses from the California Department of Managed Health Care to operate as a dental issuer as defined herein in the commercial small group market,
- 2: Applicant currently holds all of the proper and required licenses from the California Department of Insurance to operate as a dental issuer as defined herein in the commercial small group market,
- 3: Applicant is currently applying for licensure from the California Department of Managed Health Care to operate as a dental issuer as defined herein in the commercial small group market,

If Yes, enter date application was filed: [date]

4: Applicant is currently applying for licensure from the California Department of Insurance to operate as a dental issuer as defined herein in the commercial small group market

If Yes, enter date application was filed: [date]

3.2 In addition to holding or pursuing all of the proper and required licenses to operate as a dental issuer as defined herein, the Applicant must confirm that it has had no material fines, no material penalties levied or material ongoing disputes with applicable licensing authorities in the last two years (See Appendix A Definition of Good Standing). Covered California, in its sole discretion and in consultation with the appropriate dental insurance regulator, determines what constitutes a material violation for the purpose of determining Good Standing. Applicant must check the appropriate box. If Applicant does not confirm, the application will be disqualified from consideration.

Single, Pull-down list.

- 1: Confirmed,
- 2: Not confirmed
- 3.3 If not currently holding a license to operate in California, confirm business entity has had no material fines, no material penalties levied or material ongoing disputes with applicable licensing authorities in the last two years.

- 1: Confirmed,
- 2: Not confirmed,
- 3: Not applicable

4 Applicant Health Plan Proposal

All questions required for all Applicants

Applicant must submit a dental plan proposal in accordance with submission requirements outlined in this section. Applicant may submit proposals to offer a Children's Dental Plan, a Family Dental Plan and a Group Dental Plan. Applicant's proposal will be required to include at least one of the standard plan designs.

In addition to being guided by its mission and values, the Exchange's policies are derived from the Federal Affordable Care Act which calls upon the Exchanges to advance "plan or coverage benefits and health care provider reimbursement structures" that improve health outcomes. The Exchange seeks to improve the quality of care while moderating cost not only for the individuals enrolled in its plans, but also by being a catalyst for delivery system reform in partnership with plans, providers and consumers. With the Affordable Care Act and the range of insurance market reforms that have been implemented, the health insurance marketplace will be transformed from one that has focused on risk selection to achieve profitability to one that will reward better care, affordability and prevention.

Tiered networks are not permitted. Applicants must agree to adhere to the Exchange's standard benefit plan designs without deviation unless approved by the Exchange.

Plan or Policy Submission Requirements

Applicant may submit DPPO and DHMO product proposals in its proposed rating regions. Applicant's proposal must include coverage of its entire licensed geographic service area for which it has adequate network.

4.1 Applicant must certify its proposal includes a dental product including the pediatric dental Essential Health Benefit meeting an actuarial value of 85% for each individual plan it proposes to offer in a rating region. If not, the Applicant's response will be disqualified from consideration.

Single, Pull-down list.

Answer and attachment required

- 1: Yes, proposal meets requirements,
- 2: No
- 4.2 Applicant must confirm it will adhere to Covered California naming conventions for on-Exchange plans and off-Exchange mirror products pursuant to Government Code 100503(f).

- 1: Confirmed,
- 2: Not confirmed
- 4.3 Preliminary Premium Proposals: Final negotiated and accepted premium proposals shall be in effect for coverage effective January 1, 2018. Premium proposals are considered preliminary and may be subject to negotiation as part of QDP certification and selection. Premium proposals are due with submission of Applicant's application response. To submit premium proposals for Individual products, QDP applicants must complete and upload through System for Electronic Rate and Form Filing (SERFF) the Rates Template available at: https://www.cms.gov/CCIIO/Programs-and-Initiatives/Health-

<u>Insurance-Marketplaces/Step-3-Complete-Application-.html#Application Areas and Templates.</u> Premium may vary only by geography (rating region), by age, and by actuarial value.

The calculation of Family Dental Plan and Group Dental Plan premiums for policies covering two or more adults will be additive, and calculated on a per-member basis. The single adult rate will be assessed for each enrolled adult (age 19 or older) in the plan. The one child rate will be multiplied by two for a policy covering two children and by three for policies covering three or more children.

Applicant shall provide, in connection with any negotiation process as reasonably requested by the Exchange, detailed documentation on the Exchange-specific rate development methodology. Applicant shall provide justification, documentation, and support used to determine rate changes, including adequately supported cost projections. Cost projections include factors impacting rate changes, assumptions, transactions and other information that affects the Exchange-specific rate development process. This information may be necessary to support the assumptions made in forecasting and may be supported by information from the Applicant's actuarial systems pertaining to the Exchange-specific account.

Single, Pull-down list.

- 1: Template Uploaded,
- 2: Template not Uploaded
- 4.4 Applicant must certify that for each rating region in which it submits a health plan proposal, it is submitting a proposal that covers the entire geographic service area for which it is licensed within that rating region. To indicate which zip codes are within the licensed geographic service area by proposed Exchange product, complete and upload through SERFF the Service Area Template located at

https://www.cms.gov/CCIIO/Programs-and-Initiatives/Health-Insurance-Marketplaces/Step-3-Complete-Application-.html#Application Areas and Templates.

- 1: Yes, dental plan proposal covers entire licensed geographic service area; template uploaded,
- 2: No, dental plan proposal does not cover entire licensed geographic service area; template uploaded
- 4.5 Applicants must indicate if requesting changes to licensed geographic service area with applicable regulator, and if so, submit a copy of the applicable exhibit filed with regulator.

 Single, Pull-down list.
- 1: Yes, filing service area expansion, exhibit attached
- 2: Yes, filing service area withdrawal, exhibit attached
- 3: No, no changes to service area

5 Benefit Design

All questions required for all Applicants

5.1 Applicant must certify its proposed dental products include the pediatric dental Essential Health Benefit meeting an actuarial value of 85% for each individual plan it proposes to offer in a rating region. If not, Applicant's response will be disqualified from consideration.

Single, Pull-down list.

- 1: Yes,
- 2: No
- 5.2 Applicant must comply with 2018 Patient-Centered Benefit Plans Designs. Applicant must complete and upload through System for Electronic Rate and Form Filing (SERFF) the Plans and Benefits template located at https://www.cms.gov/CCIIO/Programs-and-Initiatives/Health-Insurance-Marketplaces/Step-3-Complete-Application-.html#Application Areas and Templates.

Single, Pull-down list.

- 1: Confirmed, template submitted,
- 2: Not confirmed, template not submitted
- 5.3 Applicant must submit, as an attachment draft Evidence of Coverage or Policy language and draft Schedules of Benefits describing proposed 2018 QDP benefits. This draft language must be submitted with the response to this application, prior to or contemporaneous to filing with the applicable regulator.

Single, Pull-down list.

- 1: Attached,
- 2: Not attached
- 5.4 Applicant must indicate how it provides plan enrollees with current information regarding annual out-of-pocket costs and total oral health care services received to date. Select all that apply.

Multi, Checkboxes.

- 1: Status of out-of-pocket costs and oral health services received to date provided through member login to the dental plan website,
- 2: Status of out-of-pocket costs and oral health services received to date provided by mailed document upon request,
- 3: Status of out-of-pocket costs and oral health services available upon member request to customer service,
- 4: Other, describe: [20 words],
- 5: Status of out-of-pocket costs and oral health services received to date not provided
- 5.5 If applicable, Applicant must indicate how it provides plan enrollees with current information regarding annual status of deductible and status of benefit limit. Select all that apply.

Multi, Checkboxes.

- 1: Status of deductible and benefit limit provided through member login to the dental plan website,
- 2: Status of deductible and benefit limit provided by mailed document upon request,
- 3: Status of deductible and benefit limit available upon member request to customer service,
- 4: Other, describe: [20 words],
- 5: Status of deductible and benefit limit not provided
- 6: Not Applicable
- 5.6 Applicant must indicate if proposed QDPs will include coverage of non-emergent out-of-network services.

Single, Pull-down list.

1: Yes, proposed QDPs will include coverage of non-emergent out-of-network services. If yes, with respect to non-network, non-emergency claims, describe the terms and manner in which Applicant administers out-of-network benefits [50 words], 2: No, proposed QDPs will not include coverage of non-emergent out-of-network services.

6 Operational Capacity

6.1 Issuer Operations and Account Management Support

- 6.1.1-6.1.3 required for all Applicants, all questions required for new entrant Applicants
- 6.1.1 Complete Attachments C1 Current and Projected Enrollment and C2 California Off-Exchange Enrollment to provide current enrollment and enrollment projections.

Single, Pull-down list.

- 1: Attachments completed,
- 2: Attachments not completed
- 6.1.2 Provide a description of any initiatives, either current or planned, over the next 24 months which may impact the delivery of services to Exchange members during the contract period. Examples include:
 - System changes or migrations
 - Call center opening, closing or relocation
 - Network re-contracting
 - Other

100 words.

6.1.3 Does Applicant routinely subcontract any significant portion of its operations or partner with other companies to provide health plan coverage? If yes, identify which operations are performed by subcontractor or partner and provide the name of the subcontractor.

	Response	Description
Billing, invoice, and collection activities	Single, Pull-down list. 1: Yes, 2: No	50 words.
Database and/or enrollment transactions	Single, Pull-down list. 1: Yes, 2: No	50 words.
Claims processing and invoicing	Single, Pull-down list. 1: Yes, 2: No	50 words.
Membership/customer service	Single, Pull-down list. 1: Yes, 2: No	50 words.
Welcome package (ID cards, member communications, etc.)	Single, Pull-down list. 1: Yes, 2: No	50 words.
Other (specify)	Single, Pull-down list. 1: Yes, 2: No	50 words.

6.1.4 Are any of Applicant's operations, such as member services call centers, conducted outside of the United States? If yes, describe the operations.

Single, Radio group.
1: Yes, describe [50 words],

2: No

6.1.5 Provide a summary of Applicant's capabilities, including how long Applicant has been in the business as an issuer.

100 words

6.2 Implementation Performance

- 6.2.3 and 6.2.4 required for all Applicants, all questions required for new entrant Applicants
- 6.2.1 Will an implementation manager and support team (not part of the regular Account Management Team) be assigned to lead and coordinate the implementation activities with the Exchange? If yes, specify the name and title of the individual(s) including the supervisor of this manager and support team. If no, please explain why and how Applicant will manage implementation.

Single, Radio group.

- 1: Yes, describe [50 words],
- 2: No,
- 3: No, Applicant is currently operating in the Exchange
- 6.2.2 Applicant must submit a detailed implementation project plan and schedule targeting a January 1, 2018 effective date, including adequate description of how applicant will ensure Open Enrollment readiness.

- 1: Attached,
- 2: Not attached
- 6.2.3 Applicant must submit a Renewal and Open Enrollment Readiness Plan.
- 6.2.4 Applicant must describe current or planned procedures for managing new enrollees. Please address continuity of care, availability of customer service line prior to coverage effective date, and describe what member communications regarding change in plans are provided to new enrollees. 100 words
- 6.2.5 Explain how Applicant anticipates accommodating additional membership effective January 1, 2018. Completion of this question is required and is unrelated to enrollment projections submitted with this application. Identify the percentage increase in membership which will trigger increases to current resources and describe resource adjustment(s) to accommodate additional membership:

Resource	Membership Increase (as % of	Resource	Approach to
	Current Membership)	Adjustment	Monitoring
		(specify)	

Members Services	Percent.	50 words.	50 words.
Claims	Percent.	50 words.	50 words.
Account Management	Percent.	50 words.	50 words.
Clinical staff	Percent.	50 words.	50 words.
Disease Management staff	Percent.	50 words.	50 words.
Implementation	Percent.	50 words.	50 words.
Financial	Percent.	50 words.	50 words.
Administrative	Percent.	50 words.	50 words.
Actuarial	Percent.	50 words.	50 words.
Information Technology	Percent.	50 words.	50 words.
Other (List)	Percent.	50 words.	50 words.

7 Customer Service

7.4 – 7.8, 7.11 and 7.12 required for all Applicants, all questions required for new entrant Applicants 7.1 Applicant must confirm it will respond to and adhere to the requirements of California Health and Safety Code Section 1368 relating to consumer grievance procedures.

Single, Pull-down list.

- 1: Confirmed.
- 2: Not confirmed
- 7.2 If certified, Applicant will be required to meet contractual member services performance standards. During Open Enrollment, Exchange operating hours are 8 am to 8 pm Monday through Friday (except holidays) and 8 a.m. to 6 p.m. Saturdays. Applicant must confirm it will match Exchange Open Enrollment Customer Service operating hours. Describe how Applicant will modify and monitor your customer service center operations to meet Exchange-required operating hours if applicable.

Single, Radio group.

- 1: Confirmed, explain: [100 words],
- 2: Not confirmed
- 7.3 Applicant must list internal daily monitored Service Level metrics. Which metrics are monitored and required to reach internal daily Service Level percentage?

50 words

- 7.4 Applicant must provide the ratio of Customer Service Representatives to members. *10 words.*
- 7.5 Indicate which of the following training modalities are used to train new Customer Service Representatives, check all that apply:

Multi, Checkboxes.

- 1: Instructor-Led Training Sessions
- 2: Virtual Instructor-Led Training Sessions (live instructor in a virtual environment)
- 3: Video Training
- 4: Web-Based training (not Instructor-Led)
- 5: Self-led Review of Training Resources
- 6: Other, describe: [50 words]
- 7.6 Indicate which training tools and resources are used during Customer Service Representative training, check all that apply:

Multi, Checkboxes.

- 1: Case-Study
- 2: Roleplaying
- 3: Shadowing
- 4: Observation
- 5: Pre-tests
- 6: Post-tests
- 7: Training Evaluations
- 8: Other, describe: [50 words]

7.7 What is the length of the entire training period for new Customer Service Representatives? Include total time from point of hire to completion of training and release to work independently.

50 words

7.8 How frequently are refresher trainings provided to all Customer Service Representatives? Include trainings focused on skills improvement as well as training resulting from changes to policy and procedures.

50 words

7.9 Applicant must indicate languages spoken by Customer Service Representatives, and the number of bilingual Representatives who speak each language. Do not include languages supported **only** by a language line.

Multi, Checkboxes.

- 1: Arabic, [integer]
- 2: Armenian, [integer]
- 3: Cantonese, [integer]
- 4: English, [integer]
- 5: Hmong, [integer]
- 6: Korean, [integer]
- 7: Mandarin, [integer]
- 8: Farsi, [integer]
- 9: Russian, [integer]
- 10: Spanish, [integer]
- 11: Tagalog, [integer]
- 12: Vietnamese, [integer]
- 13: Lao, [integer]
- 14: Cambodian, [integer]
- 15: Other, specify: [50 words]
- 7.9 Does Applicant use language line to support consumers that speak languages other than those spoken by Customer Service Representatives?

Single, Checkbox

- 1: Yes, specify vendor: [20 words]
- 2: No
- 7.11 Applicant must describe any modifications to equipment, technology, consumer self-service tools, staffing ratios, training content and procedures, quality assurance program (or any other items that may impact the customer experience) that may be necessary to provide quality service to Exchange consumers. [100 words]
- 7.12 Applicant must indicate what information and tools are utilized to monitor consumer experience, check all that apply:

Multi, Checkboxes.

- 1: Customer Satisfaction Surveys
- 2: Monitoring Social Media
- 3: Monitoring Call Drivers

- 4: Common Problems Tracking
- 5: Observation of Representative Calls
- 6: Other, describe: [50 words]

7.13 How are individual Customer Service Representative calls monitored in Applicant's call system? *Multi, Checkboxes.*

- 1: Live calls
- 2: Historical calls
- 3: Screen capture
- 4: Other, specify: [20 words]

7.14 List all Customer Service Representative Quality Assurance metrics used for scoring of monitored call.

50 words

7.15 How many calls per Representative, per week are scored?

20 words

8 Financial Requirements

All questions required for all Applicants

8.1 Applicant must confirm it can provide detailed documentation as defined by Covered California in the NOD 23 (Gross to Network Report) as specified in Appendix J Issuer Payment Discrepancy Resolution and Appendix K NOD 23 Report Glossary.

Single, Pull-down list.

- 1: Yes, confirmed,
- 2: No, not confirmed
- 8.2 Applicant must confirm it can perform financial reconciliation at a member and group level for each monthly coverage period.

- 1: Yes, confirmed,
- 2: No, not confirmed

9 Fraud, Waste and Abuse Detection

The Exchange is committed to working with its contracted QDP issuers to establish efforts to minimize fraud, waste and abuse. The framework for managing fraud risks is detailed in Appendix XX: U.S. Government Accountability Office circular GAO-15-593SP. The Exchange expects QDP issuers to adopt leading practices outlined in the framework to the extent applicable. Fraud prevention is centered on integrity and expected behaviors from employees and others. All issuer measures to detect, deter, and prevent fraud before it occurs are vital to all issuer and Exchange operations.

Definitions:

<u>Fraud</u> – Consists of an intentional misrepresentation, deceit, or concealment of a material fact known to the defendant with the intention on the part of the defendant of thereby depriving a person of property or legal rights or otherwise causing injury. (CA Civil Code §3294 (c) (3), CA Penal Code §\$470-483.5). Prevention and early detection of fraudulent activities is crucial to ensuring affordable healthcare for all individuals. Examples of fraud include, but are not limited to, false applications to obtain payment, false information to obtain insurance, billing for services that were not rendered.

<u>Waste</u> - Intentional or unintentional, extravagant careless or needless expenditures, consumption, mismanagement, use, or squandering of resources, to the detriment or potential detriment of entities, but without an intent to deceive or misrepresent. Waste includes incurring unnecessary costs as a result of inefficient or ineffective practices, systems, decisions, or controls.

<u>Abuse</u> – Excessive, or improper use of something, or the use of something in a manner contrary to the natural or legal rules for its use; the intentional destruction, diversion, manipulation, misapplication, maltreatment, or misuse of resources; or extravagant or excessive use so as to abuse one's position or authority. Often, the terms fraud and abuse are used simultaneously with the primary distinction is the intent. Inappropriate practices that begin as abuse can quickly evolve into fraud. Abuse can occur in financial or non-financial settings. Examples of abuse include, but not limited to, excessive charges, improper billing practices, payment for services that do not meet recognized standards of care and payment for medically unnecessary services.

All questions required for all Applicants

9.1 Prevention

9.1.1 Describe the organizational structure that is responsible for carrying out dedicated antifraud and fraud risk management activities.

200 words.

9.1.2 Describe specific anti-fraud strategies and the data analytical tools, methods, and sources used to gather information about fraud risks.

200 words.

9.1.3 Describe how Applicant safeguards against Social Security number and identity theft within its organization and the policy for verifying identity prior to receiving services at the provider level.

200 words.

9.1.4 What steps are taken after identification of Social Security and potential identity theft? Include services offered to impacted members.

200 words.

9.2 Detection

Describe the following specific control activities to prevent and detect fraud.

- 9.2.1 Data-analytics activities: Describe and distinguish between member and provider activities (For example: data matching, data mining). Specifically address unusual patterns of care.

 200 words.
- 9.2.2 Fraud-awareness programs: Describe and distinguish between member and provider programs to identify and report possible fraud scams.

200 words.

9.2.3 Internal and External Reporting mechanisms for the reporting of potential fraudulent activities: Describe and distinguish between member and provider reports.

200 words.

9.2.4 Employee-integrity activities (For example: fraud awareness training, code of conduct, conflict of interest policy).

200 words.

9.2.5 Special Enrollment Period (SEP) membership.

200 words.

- 9.2.6 Describe the plan to respond to identified instances of fraud and ensure the response is prompt and consistently applied. Describe and distinguish between member and provider activities. 200 words.
- 9.2.7 Describe the controls in place to evaluate that enrollment and disenrollment actions (i.e., membership files) are accurately and promptly executed. Specifically address any queries to identify membership red flags.

200 words.

9.2.8 Describe Utilization Management (UM) activities or program efforts in place that validate appropriate medical services and treatments to ensure health care service provided for member care is efficient and cost effective.

200 words.

9.3 Response

- 9.3.1 Describe the evaluation method for determining whether fraud, waste and abuse has occurred. 200 words.
- 9.3.2 Describe the processes for fraud, waste and abuse investigation follow-up and corrective measures. Address how and when the results of monitoring, evaluation and adverse actions will be or are communicated to Covered California.

200 words.

9.3.3 Describe how the results of investigations and adverse actions are used to enhance fraud prevention and detection.

200 words.

9.3.4 Describe Applicant's revenue recovery process to recoup erroneously paid claims from members and providers.

200 words.

9.3.5 What was Applicant's recovery success rate and dollars recovered for fraudulent activities?

	Total Loss from Fraud Covered California, if applicable	Total Loss from Fraud Total Book of Business	% of Loss Recovered Covered California, if applicable	% of Loss Recovered Total Book of Business	Total Dollars Recovered Covered California, if applicable	Total Dollars Recovered Total Book of Business
Calendar Year 2014	Dollars.	Dollars.	Percent.	Percent.	Dollars.	Dollars.
Calendar Year 2015	Dollars.	Dollars.	Percent.	Percent.	Dollars.	Dollars.
Calendar Year 2016	Dollars.	Dollars.	Percent.	Percent.	Dollars.	Dollars.

- 9.3.6 If applicable, please explain any trends attributing to the total loss from fraud for Exchange business.
- 9.3.7 Describe Applicant's procedures to report potential fraud to law enforcement and the Exchange.

200 words.

9.4 Audits and Reviews

9.4.1 Indicate how frequently reviews are performed for each of the following areas:

	Response	If other
Claims Administration	Single, Pull-down list. 1: Daily, 2: Weekly, 3: Monthly, 4: Quarterly, 5: Other:	10 words.
Customer Service	Single, Pull-down list. 1: Daily, 2: Weekly, 3: Monthly, 4: Quarterly, 5: Other:	10 words.
Eligibility and Enrollment	Single, Pull-down list. 1: Daily, 2: Weekly, 3: Monthly, 4: Quarterly, 5: Other:	10 words.
Utilization Management	Single, Pull-down list. 1: Daily, 2: Weekly, 3: Monthly, 4: Quarterly, 5: Other:	10 words.
Billing	Single, Pull-down list. 1: Daily, 2: Weekly, 3: Monthly, 4: Quarterly, 5: Other:	10 words.

9.4.2 Internal auditing is an independent, objective assurance activity designed to add value and improve the organization's operations and brings a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes. Indicate how frequently internal auditing is performed for the following areas:

	Response	If other
Claims Administration	Single, Pull-down list. 1: Quarterly,	10 words.
	2: Semi-annually, 3: Annually,	
	4: Biennially, 5: Other:	

Network Providers	Single, Pull-down list. 1: Quarterly, 2: Semi-annually, 3: Annually, 4: Biennially, 5: Other:	10 words.
Eligibility and Enrollment	Single, Pull-down list. 1: Quarterly, 2: Semi-annually, 3: Annually, 4: Biennially, 5: Other:	10 words.
Billing	Single, Pull-down list. 1: Quarterly, 2: Semi-annually, 3: Annually, 4: Biennially, 5: Other:	10 words.

9.4.3 For the prior fiscal year, what percent of claims were audited through internal audit? *Percent.*

9.4.4 Does the organization maintain an independent, internal audit function? If yes, provide a brief description of the organization's internal audit function and its reporting structure.

Multi, Checkboxes.

- 1: Yes, describe [200 words],
- 2: No.
- 9.4.5 If yes was answered for the question 9.4.4, provide a copy of the organization's internal audit function's annual audit plan.

Single, Pull-down list.

- 1: Attached
- 2: Not attached
- 9.4.6 What oversight authority is there over the internal audit function (for example: does the internal audit function report to a board, audit committee, or executive office)?

100 words

9.4.7 What audit authority does the organization have over network and non-network providers and contractors (for example: does the organization conduct audits of network and non-network providers and contractors)?

200 words

9.4.8 Indicate if external audits were conducted for claims administration for Applicant's entire book of business for the last two (2) full calendar years.

Response

2016	Single, Pull-down list. 1: Audit Conducted, 2: Audit Not Conducted
2015	Single, Pull-down list. 1: Audit Conducted, 2: Audit Not Conducted

9.4.9 If applicable, describe Applicant's approach to defining the expected threshold reasonable and customary amount for a procedure and geographic area for use when reviewing claims submitted by non-contracted providers, and steps taken when claims received exceed this threshold.

200 words.

9.4.10 Describe Applicant's approach to use of the National Practitioner Data Bank as part of the credentialing and re-credentialing process for contracted providers.

200 words.

9.4.11 Describe Applicant's controls in place to monitor referrals of enrollees to any health care facility or business entity in which the provider may have full or partial ownership or own shares. Attach a copy of the applicable conflict of interest statement.

200 words.

9.4.12 Indicate the types of claims and providers that Applicant typically reviews for possible fraudulent activity. Check all that apply.

Multi, Checkboxes.

- 1: General Practice Dentist,
- 2: Pediatric Dentist,
- 3: Endodontist,
- 4: Oral and Maxillofacial Surgeon,
- 5: Orthodontist,
- 6: Periodontist,
- 7: Prosthodontist,
- 8: Other service Providers
- 9.4.13 Describe the different approaches Applicant takes to monitor these types of providers. *200 words.*
- 9.4.14 Describe in detail Applicant's process to validate provider information during initial contracting and when a change is reported (including demographic, address, network or panel status). 200 words.
- 9.4.15 Applicant must confirm that, if certified, it will agree to subject itself to the Exchange for audits and reviews, either by the Exchange or its designee, or the California Department of General Services, the California State Auditor or its designee, as they deem necessary to determine the correctness of

premium rate setting, the Exchange's payments to agents based on the Issuer's report, questions pertaining to enrollee premium payments and participation fee payments Issuer made to the Exchange. Applicant also agrees to all audits subject to applicable State and Federal law regarding the confidentiality of and release of confidential Protected Health Information (PHI) of enrollees.

- 1: Yes, confirmed,
- 2: No, not confirmed

10 System for Electronic Rate and Form Filing (SERFF)

All questions required for all Applicants

10.1 Applicant must be able to populate and submit SERFF templates in an accurate, appropriate, and timely fashion at Exchange request for:

- Rates,
- Service Area,
- Benefit Plan Designs,
- Network,

Single, Pull-down list.

- 1: Yes, confirmed,
- 2: No, not confirmed

10.2 Applicant confirms that it will submit and upload corrections to SERFF within three (3) business days of notification by the Exchange, adjusted for any SERFF downtime. Applicant must adhere to amendment language specifications when any item is corrected in SERFF.

Single, Pull-down list.

- 1: Yes, confirmed,
- 2: No, not confirmed

10.3 Applicant may not make any changes to its SERFF templates once submitted to the Exchange without providing prior written notice to the Exchange - and only if the Exchange agrees in writing with the proposed changes.

- 1: Yes, confirmed,
- 2: No, not confirmed

11 Electronic Data Interface

All questions required for all Applicants

11.1 Applicant must provide an overview of its system, data model, vendors, and interface partners. Applicant must submit a copy of its system lifecycle and release schedule.

Single, Pull-down list.

- 1: Attached.
- 2: Not attached
- 11.2 Applicant must be prepared and able to engage with the Exchange to develop data interfaces between the Issuer's systems and the Exchange's systems, including the eligibility and enrollment system used by the Exchange, as early as May 2017. Applicant must confirm it will implement system(s) in order to accept and generate Group XML, 834, 999, TA1, 820, Enrollment Reconciliation Files, and other standard format electronic files for enrollment and premium remittance in an accurate, consistent and timely fashion and utilize the information received and transmitted for its intended purpose. See Appendix M 834 Companion Guide Design v2.2, Appendix XX CCSB 820 Companion Guide Design v2.0, and Appendix XX CCSB Group XML Schema v2.1a for detailed transaction specifications. Covered California requires QDP Issuers to sign an industry-standard agreement which establishes electronic information exchange standards in order to participate in the required systems testing.

Single, Pull-down list.

- 1: Yes, confirmed,
- 2: No, not confirmed
- 11.3 Applicant must describe its ability and any experience processing and resolving errors identified by the Reconciliation or 999 file as appropriate and in a timely fashion. Applicant must confirm that it has the capability to accept and complete non-electronic enrollment submissions and changes.

Single, Radio group.

- 1: Yes, confirmed: [200 words],
- 2: No, not confirmed: [200 words]
- 11.4 Applicant must communicate any testing or production changes to system configuration (URL, certification, bank information) to the Exchange in a timely fashion.

Single, Pull-down list.

- 1: Yes, confirmed,
- 2: No, not confirmed
- 11.5 Applicant must be prepared and able to conduct testing of data interfaces with the Exchange no later than September 1, 2017 and confirms it will plan and implement testing jointly with Covered California in order to meet system release schedules. Applicant must confirm testing with the Exchange will be under industry security standard: firewall, certification, and fingerprint. Applicant must confirm it will make dedicated, qualified resources available to participate in the connectivity and testing effort.

- 1: Yes, confirmed,
- 2: No, not confirmed

11.6 Applicant must describe its ability to produce financial, eligibility, and enrollment data on a monthly basis for the purpose of reconciliation.

200 words.

11.7 Does Applicant proactively monitor and measure system response time and performance processing new enrollment and enrollment changes? Can the Applicant's organization report status on a quarterly basis? Describe below.

Single, Radio group.

- 1: Yes, describe [100 words]
- 2: No, describe [100 words]

12 Healthcare Evidence Initiative

In order to fulfill its mission to ensure that consumers have available the plans that offer the optimal combination of choice, value, quality, and service, Covered California relies on evidence about the enrollee experience with health care. QDP data submission requirements are an essential component of assessing the quality and value of the coverage and health care received by Covered California enrollees. The capabilities described in this section are requirements of QDP data submission obligations.

12.1 required for all Applicants, 12.2 – 12.9 required for new entrant Applicants

12.1 Applicant must describe any contractual agreements with participating providers that preclude Applicant's organization from making contract terms transparent to plan sponsors and members.

Applicant must confirm that, if contracted as a QDP issuer, to the extent that any Participating Provider's rates are prohibited from disclosure to the Exchange by contract, Applicant shall identify such Participating Provider. Applicant shall, upon renewal of its Provider contract, but in no event later than July 1, 2018, make commercially reasonable efforts to obtain agreement by that Participating Provider to amend such provisions, to allow disclosure. In entering into a new contract with a Participating Provider, Applicant agrees to make commercially reasonable efforts to exclude any contract provisions that would prohibit disclosure of such information to the Exchange.

- What steps has Applicant taken to change these contract provisions going forward to make this information accessible?
- List provider groups or facilities for which current contract terms preclude provision of information to plan sponsors.
- List provider groups or facilities for which current contract terms preclude provision of information to members.

Single, Pull-down list.

- 1: Confirmed, describe [500 words]
- 2: Not confirmed, describe [500 words]

12.2 Will Applicant provide the Exchange's Healthcare Evidence Initiative (HEI) Vendor with monthly extracts of all requested detail from applicable fee-for-service (FFS) claims or encounter records for the following claim types? If not, or if yes with deviation, explain. If unable or unwilling to provide all requested detail, elaborate on problematic claim types, estimating the number and percentage of affected claims and encounters.

Claim Type	Response	If No or Yes with deviation, explain.
Professional	Single, Pull-down list. 1: Yes, 2: No	50 words.
Institutional	Single, Pull-down list. 1: Yes, 2: No	50 words.

Claim Type	Response	If No or Yes with deviation, explain.
Pharmacy, if applicable	Single, Pull-down list. 1: Yes, 2: No	50 words.
Drug (non-Pharmacy), if applicable	Single, Pull-down list. 1: Yes, 2: No	50 words.

12.3 The Exchange is interested in QDP Issuer data that represents the cost of care. Can Applicant provide monthly extracts of complete financial detail for all applicable claims and encounters? If not, or if yes with deviation, explain. If unable or unwilling to provide all requested financial detail, elaborate on problematic data elements, estimating the number and percentage of affected claims and encounters.

Financial Detail to be Provided	Response	If No or Yes with deviation, explain.
Submitted Charges	Single, Pull- down list. 1: Yes, 2: No	50 words.
Discount Amount	Single, Pull- down list. 1: Yes, 2: No	50 words.
Allowable Charges	Single, Pull- down list. 1: Yes, 2: No	50 words.
Copayment	Single, Pull- down list. 1: Yes, 2: No	50 words.
Coinsurance	Single, Pull- down list. 1: Yes, 2: No	50 words.
Deductibles	Single, Pull- down list. 1: Yes, 2: No	50 words.

Financial Detail to be Provided	Response	If No or Yes with deviation, explain.
Coordination of Benefits	Single, Pull- down list. 1: Yes, 2: No	50 words.
Plan Paid Amount (Net Payment)	Single, Pull- down list. 1: Yes, 2: No	50 words.
Capitation Financials (per Provider / Facility) [1] If a portion of Applicant provider payments are capitated. If capitation does not apply, check "No" and state "Not applicable, no provider payments are capitated" in the rightmost column.	Single, Pull- down list. 1: Yes, 2: No	50 words.

12.4 Can Applicant provide member and subscriber IDs assigned by the Exchange on all records submitted? In the absence of other Personally Identifiable Information (PII), these elements are critical for the HEI Vendor to generate unique encrypted member identifiers linking eligibility to claims and encounter data, enabling the HEI Vendor to follow the health care experience of each de-identified member, even if he/she moves from one plan to another. If not, or if yes with deviation, explain. If unable or unwilling to provide all requested detail, elaborate on problematic data elements, estimating the number and percentage of affected enrollments, claims, and encounters.

Detail to be Provided	Response	If No or Yes with deviation, explain.
Covered CA Member ID	Single, Pull-down list. 1: Yes, 2: No	50 words.
Covered CA Subscriber ID	Single, Pull-down list. 1: Yes, 2: No	50 words.

12.5 Can Applicant supply Protected Health Information (PHI) dates, such as member date of birth, in full year / month / day format to the HEI Vendor for data aggregation? If not, or if yes with deviation, explain. If unable or unwilling to provide all requested detail, elaborate on problematic PHI dates, estimating the number and percentage of affected enrollments, claims, and encounters.

PHI Dates to be Provided in Full Year / Month / Day Format	Response	If No or Yes with deviation, explain.
Member Date of Birth	Single, Pull-down list. 1: Yes, 2: No	50 words.
Starting Date of Service	Single, Pull-down list. 1: Yes, 2: No	50 words.
Ending Date of Service	Single, Pull-down list. 1: Yes, 2: No	50 words.

12.6 Can Applicant supply all applicable Provider Tax ID Numbers (TINs), National Provider Identifiers (NPIs), and National Council for Prescription Drug Programs (NCPDP) Provider IDs (pharmacy only) for individual providers? If not, or if yes with deviation, explain. If unable or unwilling to provide all requested detail, elaborate on problematic Provider IDs, estimating the number and percentage of affected providers, claims, and encounters.

Provider IDs to be Supplied	Response	If No or Yes with deviation, explain.
TIN	Single, Pull-down list. 1: Yes, 2: Yes, unless values represent individual provider Social Security Numbers, 3: No	50 words.
NPI	Single, Pull-down list. 1: Yes, 2: Yes, unless values represent individual provider Social Security Numbers, 3: No	50 words.
NCPDP	Single, Pull-down list. 1: Yes, 2: Yes, unless values represent individual provider Social Security Numbers, 3: No	50 words.

12.7 Can Applicant provide detailed coding for procedures, etc. on all claims for all data sources? If not, or if yes with deviation, explain. If unable or unwilling to provide all requested coding detail, elaborate on problematic coding, estimating the number and percentage of affected claims and encounters.

Coding to be Provided	Response	If No or Yes with deviation, explain.
Procedure Coding (CDT, HCPCS)	Single, Pull-down list. 1: Yes, 2: No	50 words.
Revenue Codes (Facility Only)	Single, Pull-down list. 1: Yes, 2: No	50 words.
Place of Service	Single, Pull-down list. 1: Yes, 2: No	50 words.
NDC Code (Drug Only)	Single, Pull-down list. 1: Yes, 2: No	50 words.

12.8 Can Applicant submit all data directly to the HEI Vendor or is a third party required to submit the data on Applicant's behalf?

Single, Radio group.

- 1: Yes, describe [50 words],
- 2: No
- 12.9 If data must be submitted by a third party, can Applicant guarantee that the same information above will also be submitted by the third party?

Single, Radio group.

- 1: Yes, describe: [50 words] ,
- 2: No,
- 3: Not Applicable

13 Privacy and Security Requirements for Personally Identifiable Data

All questions required for all Applicants

13.1 HIPAA Privacy Rule

Applicant must confirm that it complies with the following privacy-related requirements set forth within Subpart E of the Health Insurance Portability and Accountability Act [45 CFR §164.500 et. seq.]:

13.1.1 Individual access: Unless otherwise exempted by the HIPAA Privacy Rule, Applicant must confirm that it provides consumers with the opportunity to access, inspect and obtain a copy of any PHI contained within their Designated Record Set [45 CFR §§164.501, 524].

Single, Pull-down list.

- 1: Yes, confirmed,
- 2: No, not confirmed
- 13.1.2 Amendment: Applicant must confirm that it provides consumers with the right to amend inaccurate or incomplete PHI contained within their Designated Record Set [45 CFR §§164.501, 526].

Single, Pull-down list.

- 1: Yes, confirmed,
- 2: No, not confirmed
- 13.1.3 Restriction Requests: Applicant must confirm that it provides consumers with the opportunity to request restrictions upon Applicant's use or disclosure of their PHI [45 CFR §164.522(a)].

Single, Pull-down list.

- 1: Yes, confirmed,
- 2: No, not confirmed
- 13.1.4 Accounting of Disclosures: Unless otherwise exempted by the HIPAA Privacy Rule, Applicant must confirm that it provides consumers with an accounting of any disclosures made by Applicant of the consumer's PHI upon the consumer's request [45 CFR §164.528].

Single, Pull-down list.

- 1: Yes, confirmed,
- 2: No, not confirmed
- 13.1.5 Confidential Communication Requests: Applicant must confirm that Applicant permits consumers to request an alternative means or location for receiving their PHI than what Applicant would typically employ [45 CFR §164.522(b)].

Single, Pull-down list.

- 1: Yes, confirmed,
- 2: No, not confirmed
- 13.1.6 Minimum Necessary Disclosure & Use: Unless otherwise exempted by the HIPAA Privacy Rule, Applicant must confirm that Applicant discloses or uses only the minimum necessary PHI needed to accomplish the purpose for which the disclosure or use is being made [45 CFR §§164.502(b) & 514(d)].

Single, Pull-down list.

- 1: Yes, confirmed,
- 2: No, not confirmed

13.1.7 Openness and Transparency: Unless otherwise exempted by the HIPAA Privacy Rule, Applicant must confirm that Applicant currently maintains a HIPAA-compliant Notice of Privacy Practices to ensure that consumers are aware of their privacy-related rights and Applicant's privacy-related obligations related to the consumer's PHI [45 CFR §§164.520(a)&(b)].

Single, Pull-down list.

- 1: Yes, confirmed,
- 2: No, not confirmed

13.2 Safeguards

13.2.1 Applicant must confirm that it has policy, standards, processes, and procedures in place and that its information system is configured with administrative, physical and technical security controls that meet or exceed those standards in the National Institute of Standards and Technology, Special Publication (NIST) 800-53 that appropriately protect the confidentiality, integrity, and availability of the Protected Health Information (PHI) and Personally Identifiable Information (PII) that it creates, receives, maintains, or transmits.

Single, Pull-down list.

- 1: Yes, confirmed,
- 2: No, not confirmed
- 13.2.2 Applicant must confirm that all Protected Health Information (PHI) and Personally Identifiable Information (PII) is encrypted both at rest and in transit employing the validated Federal Information Processing Standards (FIPS) Publication 140-2 Cryptographic Modules.

Single, Pull-down list.

- 1: Yes, confirmed,
- 2: No, not confirmed
- 13.2.3 Applicant must confirm that it operates in compliance with applicable federal and state security and privacy laws and regulations, and has an incident response policy, process, and procedures in place and can verify that the process is tested at least annually.

Single, Pull-down list.

- 1: Yes, confirmed,
- 2: No, not confirmed
- 13.2.4 Applicant must confirm that there is a contingency plan in place that addresses system restoration without deterioration of the security measures originally planned and implemented, and that the plan is tested at least annually.

Single, Pull-down list.

- 1: Yes, confirmed,
- 2: No, not confirmed
- 13.2.5 Applicant must confirm that when disposal of PHI, PII or the decommissioning of media occurs they adhere to the guidelines for media sanitization as described in the NIST Special Publication 800-88.

Single, Pull-down list.

1: Yes, confirmed,

2: No, not confirmed

14 Sales Channels

All questions required for all Applicants, if applicable

14.1 Does Applicant have experience working with Insurance Agents?

Single, Radio group.

1: Yes. If yes 14.2 through 14.7 required,

2: No. If no, 14.7 and 14.8 required

14.2 Review Appendix N Covered California for Small Business Agent of Record (AOR) policy. Describe Applicant's AOR policy and procedures. The policy and procedures must include the following components:

- Appointing Agents, including requirements a broker must meet to be appointed, appointment process, and timeline for appointment to be complete.
- Agent of Record (AOR) changes, including requirements for an AOR change to be processed, how applicable commissions are determined for the Agent taking over the group, rules regarding when the AOR change is effective, policy - if any - on retroactive AOR changes, and AOR processing timelines. Additionally, please describe procedures used to manage changes when the AOR files are received on an 834 or other electronic file.
- Vested Agents, including definition of vesting, who vesting applies to, duration of vesting, how
 vesting is affected by AOR changes, vesting rules when a group leaves and then returns for
 coverage.

500 words

14.3 Does Applicant contract with general agents? If so, list the general agents with whom Applicant contracts and duration of those relationships.

Single, Radio group.

- 1: Yes, contract with general agents. List and provide duration of relationship: [50 words]
- 2: No, Applicant does not contract with general agents.

14.4 Applicant must provide its commission schedule for individual and small group business in California. Note: successful Applicants will be required to use a standardized Agent compensation program with levels and terms that result in the same aggregate compensation amounts to Agents whether products are sold within or outside of the Exchange. Successful Applicants may not vary Agent compensation levels by metal tier, and must pay the same commission during Open and Special Enrollment for each plan year.

Individual Market - Commission Rate	On-Exchange Business	Direct Business
Provide Commission Rate or Schedule	10 words.	10 words.

Does the compensation level change as the business written by the agent matures? (i.e., Downgraded)	50 words.	50 words.
Specify if the agent is compensated at a higher level as he or she attains certain levels or amounts of enforce business.	50 words.	50 words.
Does the compensation level apply to all plans or does it vary by plan?	50 words.	50 words.
Does the compensation level vary by product?	50 words	50 words
Describe any business for which Applicant will not compensate Agents.	50 words.	50 words.
Describe any business for which Applicant will not make changes to Agent of Record.	50 words.	50 words.
Additional Comments	50 words.	50 words.
Small Business Market - Commission Rate	On-Exchange Business	Direct Business
Provide Commission Rate or Schedule	Not applicable	10 words.
Does the compensation level change as the business written by the agent matures? (i.e., Downgraded)	Not applicable	50 words.
Specify if the agent is compensated at a higher level as he or she attains certain levels or amounts of enforce business.	Not applicable	50 words.
Does the compensation level apply to all plans or does it vary by plan?	Not applicable	50 words.
Does compensation level vary by product?	Not applicable	50 words
Describe any business for which Applicant will not compensate Agents.	Not applicable	50 words.

Describe any business for which Applicant will not make changes to Agent of Record.	Not applicable	50 words.
Additional Comments	Not applicable	100 words.

14.5 Indicate if Applicant's agent of record policy, appointment process, or commission schedule differs outside of California. If so, describe how.

	Response	Description
Agent of Record Policy	Single, Pull-down list. 1: Does not differ outside of California, 2: Differs outside of California (describe):, 3: N/A	50 words.
Appointment Process	Single, Pull-down list. 1: Does not differ outside of California, 2: Differs outside of California (describe):, 3: N/A	50 words.
Commission Schedule	Single, Pull-down list. 1: Does not differ outside of California, 2: Differs outside of California (describe):, 3: N/A	50 words.

14.6 What initiatives is Applicant undertaking in order to partner more effectively with the agent community?

200 words.

14.7 Applicant must provide a primary point of contact for broker or agent services and include the following contact information:

- Name (if applicable)
- Phone Number
- Email Address

50 words.

14.8 If Applicant does not currently work with Insurance Agents, describe Applicant approach to develop an agent program. Include plan to develop agent appointment process. Plan should include the following components:

- Appointing Agents, including requirements a broker must meet to be appointed, appointment process, and timeline for appointment to be complete.
- Agent of Record changes, including requirements for an AOR change to be processed, how
 applicable commissions are determined for the Agent taking over the group, rules regarding
 when the AOR change is effective, policy if any on retroactive AOR changes, and AOR

- processing timelines. Additionally, please describe procedures used to manage changes when the Agent of Record files are received on an 834 or other electronic file.
- Vested Agents, including definition of vesting, who vesting applies to, duration of vesting, how
 vesting is affected by AOR changes, vesting rules when a group leaves and then returns for
 coverage).
- Applicant must provide a primary point of contact for broker/agent support and include the following contact information:
 - o Name
 - o Phone Number
 - o Email Address

500 words.

15 Marketing and Outreach Activities

15.1 – 15.3 and 15.5, 15.6 required for all Applicants, all questions required for new entrant Applicants 15.1 The Exchange expects all successful Applicants to promote enrollment in their certified QDPs, including investment of resources and coordination with the Exchange's marketing and outreach efforts. Applicant must provide an organizational chart of its small group sales and/or marketing department(s), including names and titles. Applicant must identify the individual(s) with primary responsibility for sales and marketing of the Exchange account, indicate where these individuals fit into the organizational chart and include the following contact information for those who will work on Covered California sales and marketing efforts: name, title, phone number, and email address. Note also which staff oversee Member Communication, Social Media efforts, point of sales collateral materials, and submission of cobranded materials for Exchange review.

Single, Pull-down list.

- 1: Attached,
- 2: Not attached

15.2 Applicant must confirm that, upon contingent certification of its QDPs, it will adhere to Exchange requirements documented in the Appendix G Covered California Brand Style Guide when co-branding materials, including termination notices issued to Exchange enrollees. Co-branded items must be submitted prior to use and in a timely manner. The Exchange retains the right to communicate directly with Exchange consumers and members.

Single, Pull-down list.

- 1: Confirmed,
- 2: Not confirmed

15.3 Applicant must confirm it will cooperate with Exchange Marketing, Public Relations, and Outreach efforts, which may include: internal and external trainings, press events, social media efforts, collateral materials, member communications, and other efforts. This cooperative obligation includes contractual requirements to submit materials and updates according to deadlines established in the QDP Issuer Model Contract.

Single, Pull-down list.

- 1: Confirmed,
- 2: Not confirmed
- 15.4 Applicant must complete and submit Attachment D1 Member Communication Calendar, including proposed Exchange customer communications.

Single, Pull-down list.

Answer and attachment required

- 1: Confirmed, attachment complete,
- 2: Attachment not completed
- 15.5 Applicant must provide a proposed Marketing Plan for the Exchange Small Business line of business.

Proposed marketing plan must include the following components:

- Regions to be supported with marketing efforts,
- Enrollment goals,

- Strategy and tactics for employer and agent communications,
- Target audience parameters (company size, industry segment),
- Proportion of marketing expenditure for on-Exchange QDPs in relation to off-Exchange plan marketing expenditure, if applicable,
- Attachment D2 Marketing Plan Flowchart.

Single, Pull-down list.

- 1: Marketing Plan and Attachment D2 Attached,
- 2: Not attached

15.6 Applicant must use Attachment D3 Estimated Marketing Spend by Designated Market Area template provided to indicate estimated total expenditures for Small Group Marketplace related marketing and advertising functions.

Single, Pull-down list.

- 1: Attached,
- 2: Not attached

16 Provider Network

16.1 Network Offerings

All questions required for all Applicants

16.1.1 Please indicate the different network products Applicant intends to offer on the Exchange in the Covered California for Small Business market for coverage year 2018.

	Offered	New or Existing Network?	Network Name(s)
НМО	Single, Pull-down list. 1: Yes, 2: No	Single, Pull-down list. 1: New Network 2: New to Exchange 3: Existing Exchange	10 words.
PPO	Single, Pull-down list. 1: Yes, 2: No	Single, Pull-down list. 1: New Network 2: New to Exchange 3: Existing Exchange	10 words.

16.1.2 Provider network data must be included in this submission for all geographic locations to which Applicant is applying for certification as a QDP. Submit provider data according to the data file layout in Appendix I Covered California Provider Data Submission Guide. The provider network submission for 2018 must be consistent with what will be filed to the appropriate regulator for approval if Applicant is selected as a QDP Issuer. The Exchange requires the information, as requested, to allow cross-network comparisons and evaluations.

Single, Pull-down list.

- 1: Attached (confirming provider data is for plan year 2018),
- 2: Not attached

16.1.3 Applicant must also complete and upload through SERFF the Network ID Template located at https://www.cms.gov/CCIIO/Programs-and-Initiatives/Health-Insurance-Marketplaces/Step-3-Complete-Application-.html#Application Areas and Templates.

16.2 HMO

16.2.1 Network Strategy

16.2.1.6 Required for existing networks, all questions required for newly proposed networks

16.2.1.1 Does Applicant conduct provider negotiations and manage its own network or does Applicant lease a network from another organization?

Single, Pull-down list.

- 1: Applicant contracts and manages network,
- 2: Applicant leases network

16.2.1.2 If Applicant leases network, describe the terms of the lease agreement:

- Length of the lease agreement
- Start Date
- End Date
- Leasing Organization
- Do you have the ability to influence provider contract terms for: (yes/no drop down)
 - Transparency
 - o Implementation of new programs and initiatives
 - o Acquire timely and up-to-date information on providers
 - Ability to obtain data from providers
 - Ability to conduct outreach and education to providers if need arises
 - Ability to add new providers
- If no, please describe plans to ensure Applicant's ability to control network and meet Exchange requirements.

500 words.

16.2.1.3 If Applicant currently leases network, describe plans to build a network managed by Applicant. 500 words.

16.2.1.4 By rating region covered, please provide the percentages of providers in capitated vs non-capitated arrangements:

	Direct Contract	Capitated	Other (explain in comments)	Comments
Region 1	Percent.	Percent.	Percent.	100 words.
Region 2	Percent.	Percent.	Percent.	100 words.
Region 3	Percent.	Percent.	Percent.	100 words.

Region 4	Percent.	Percent.	Percent.	100 words.
Region 5	Percent.	Percent.	Percent.	100 words.
Region 6	Percent.	Percent.	Percent.	100 words.
Region 7	Percent.	Percent.	Percent.	100 words.
Region 8	Percent.	Percent.	Percent.	100 words.
Region 9	Percent.	Percent.	Percent.	100 words.
Region 10	Percent.	Percent.	Percent.	100 words.
Region 11	Percent.	Percent.	Percent.	100 words.
Region 12	Percent.	Percent.	Percent.	100 words.
Region 13	Percent.	Percent.	Percent.	100 words.
Region 14	Percent.	Percent.	Percent.	100 words.
Region 15	Percent.	Percent.	Percent.	100 words.
Region 16	Percent.	Percent.	Percent.	100 words.
Region 17	Percent.	Percent.	Percent.	100 words.
Region 18	Percent.	Percent.	Percent.	100 words.

Region 19	Percent.	Percent.	Percent.	100 words.

16.2.1.5 Describe in detail how Applicant ensures access to care for all enrollees. This should include:

- Does Applicant assess geographic access to primary, specialist and hospital care based on enrollee residence.
 - Yes. If yes, please describe tools and brief methodology (100 words) No.
- Does Applicant track ethnic and racial diversity in the population and ensure access to appropriate culturally competent providers.

Yes. If yes, please describe tools and brief methodology (100 words) No.

16.2.1.6 Many California residents live in counties bordering other states where the out of state services are closer than in-state services. Does Applicant offer coverage in a county or region bordering another state?

Single, Radio group.

1: Yes. If yes, does the Applicant allow out of state (non-emergency) providers to participate in networks to serve Covered California enrollees? [Yes/No] If yes, explain in detail how this coverage is offered. [500 words], 2: No

16.2.2 Network Quality

All questions required for newly proposed networks

16.2.2.1 Does Applicant currently use patient safety as a criterion for provider selection for Exchange networks? If yes, describe in detail, including the assessment process, the source of the patient safety assessment data, specific measures and metrics, thresholds for inclusion and exclusion.

Single, Radio group.

```
1: Yes, please explain: [ 100 words ] , 2: No
```

16.2.2.2 Does Applicant currently use cost efficiency as a criterion for provider selection for Exchange networks? If yes, describe in detail, including the assessment process, the source of the assessment data, specific measures and metrics, thresholds for inclusion and exclusion.

Single, Radio group.

```
1: Yes, please explain: [ 100 words ] , 2: No
```

16.2.2.3 Does Applicant currently use patient reported experience as a criterion for provider selection for Covered California networks? If yes, describe in detail, including the assessment process, the source of the patient reported experience assessment data, specific measures and metrics, thresholds for inclusion and exclusion.

Single, Radio group.

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1: Yes, please explain: [ 100 words ],
```

2: No

16.2.2.4 To what extent does Applicant encourage use of high quality network dental providers?

Multi, Checkboxes.

- 1: Auto-assign members to high-performing dental providers,
- 2: Identify high-performing providers through the provider directory or other web site location,
- 3: Customer service referral to dental provider,
- 4: Other (please explain): [100 words],
- 5: Applicant does not encourage use of high-performing dental providers

16.2.2.5 If Applicant encourages use of high-performing dental providers, what criteria does the Applicant use to identify high-performing providers?

Multi, Checkboxes.

- 1: Dental quality measures,
- 2: Health improvement initiatives,
- 3: Preventive services rendered,
- 4: Patient satisfaction,
- 5: Low occurrence of complaints and grievances,
- 6: Other (please explain): [100 words],
- 7: Applicant does not encourage use of high-performing dental providers

16.2.2.6 If Applicant does not currently identify or encourages use of high-performing dental providers, please report how the Applicant intends to identify high-performing dental providers.

200 words.

16.2.3 Network Stability

All questions required for all networks

16.2.3.1 Identify the number of participating providers who have terminated from the provider network between January 1, 2016 and December 31, 2016, by rating region.

	Terminated by Issuer	Terminated by Provider
Region 1	Integer.	Integer.
Region 2	Integer.	Integer.
Region 3	Integer.	Integer.
Region 4	Integer.	Integer.
Region 5	Integer.	Integer.

Region 6	Integer.	Integer.
Region 7	Integer.	Integer.
Region 8	Integer.	Integer.
Region 9	Integer.	Integer.
Region 10	Integer.	Integer.
Region 11	Integer.	Integer.
Region 12	Integer.	Integer.
Region 13	Integer.	Integer.
Region 14	Integer.	Integer.
Region 15	Integer.	Integer.
Region 16	Integer.	Integer.
Region 17	Integer.	Integer.
Region 18	Integer.	Integer.
Region 19	Integer.	Integer.

16.2.3.2 Identify groups, clinics or health centers terminated between January 1, 2016 and December 31, 2016, including any Dental Groups, Federally Qualified Health Centers (FQHC) or community clinics

that had a break in maintaining a continuous contract during this period. Indicate reason for termination: non-agreement on rates, non-compliance with contract provisions, re-design of network or other (explain).

Name of Terminated Group/Clinic/Center	Terminated by:	Reason	Reinstated
10 words.	10 words.	20 words.	Unlimited.
10 words.	10 words.	20 words.	Unlimited.
10 words.	10 words.	20 words.	Unlimited.
10 words.	10 words.	20 words.	Unlimited.
10 words.	10 words.	20 words.	Unlimited.
10 words.	10 words.	20 words.	Unlimited.
10 words.	10 words.	20 words.	Unlimited.
10 words.	10 words.	20 words.	Unlimited.
10 words.	10 words.	20 words.	Unlimited.
10 words.	10 words.	20 words.	Unlimited.

16.2.3.3 List total Number of Contracted Dental Groups/Clinics (provide information by product by region):

	Number of Contracted Entities
Region 1	Integer.
Region 2	Integer.
Region 3	Integer.
Region 4	Integer.
Region 5	Integer.
Region 6	Integer.

Region 7	Integer.
Region 8	Integer.
Region 9	Integer.
Region 10	Integer.
Region 11	Integer.
Region 12	Integer.
Region 13	Integer.
Region 14	Integer.
Region 15	Integer.
Region 16	Integer.
Region 17	Integer.
Region 18	Integer.
Region 19	Integer.

16.2.3.4 Describe any plans for network expansion, by product, including the addition of dental provider groups or clinic systems.

100 words.

16.2.3.5 Provide information on any known or anticipated potential network disruption that may affect the Applicant's 2018 provider networks. For example: list any pending terminations of dental groups which can include Independent Practice Associations.

100 words.

17 Essential Community Providers

17.1 Applicant must demonstrate that its QDP proposals meet requirements for geographic sufficiency of its Essential Community Provider (ECP) network. All of the below criteria must be met.

- i. Applicants must use Essential Community Provider Network Data Submission to indicate contracts with all providers designated as ECP.
- ii. Applicants must demonstrate sufficient geographic distribution of a mix of essential community providers reasonably distributed throughout the geographic service area.

The Exchange will evaluate whether the Applicant's essential community provider network has achieved the sufficient geographic distribution and requirements.

Federal regulations currently require health issuers to adhere to rules regarding payment to non-contracted FQHCs for services when those services are covered by the QDP's benefit plan. Certified QDPs will be required in their contract with the Exchange to operate in compliance with all federal regulations issued pursuant to the Affordable Care Act, including those applicable to essential community providers.

Essential Community Providers include dental providers included in the Covered California Consolidated Essential Community Provider List available at:

http://hbex.coveredca.com/stakeholders/plan-management/

Low-income is defined as a family at or below 200% of Federal Poverty Level. The ECP data supplied by Applicant will allow the Exchange to plot contracted ECPs on maps to compare contracted providers against the supply of ECPs and the distribution of low-income Covered California enrollees.

18 Quality

18.1 Quality Improvement Strategy

18.1.1 and 18.2.2 required of all applicants, all questions required for new entrant applicants.

18.1.1 Consistent with the Exchange's mission to promote better care, better health and lower cost as part of a Quality Improvement Strategy, Applicants must confirm it will implement a quality assurance program in accordance with Title 2, CCR, Section 1300.70, for evaluating the appropriateness and quality of the covered services provided to member.

Single, Pull-down list.

- 1: Confirmed,
- 2: Not confirmed
- 18.1.2 Applicant must confirm it will maintain a system of accountability for quality improvement in accordance with all applicable statutes and regulations, monitoring, evaluating and taking effective action to address any needed improvements, as identified by the Exchange, in the quality of care delivered to members.

Single, Pull-down list.

- 1: Confirmed,
- 2: Not confirmed
- 18.1.3 QIP #1: Describe a Quality Improvement Project (QIP) conducted by Applicant within the last five (5) years. Include information about results of the QIP, why the QIP was undertaken and why it ended or has continued, if applicable. Describe the QIP scalability, if it was successful. Also include the following information:
 - Start/End Dates:
 - QIP Name/Title:
 - Problem Addressed:
 - Rationale (why selected):
 - Targeted Population:
 - Study Indicator(s):
 - Baseline Measurement:
 - Results:
 - What best practices have been implemented to sustain Improvement (if any):

500 words.

- 18.1.4 QIP #2: Describe a second Quality Improvement Project (QIP) conducted by Applicant within the last five (5) years. Include information about results of the QIP, why the QIP was undertaken and why it ended or has continued, if applicable. Describe the QIP scalability, if it was successful. Also include the following information:
 - Start/End Dates:
 - QIP Name/Title:
 - Problem Addressed:
 - Rationale (why selected):
 - Targeted Population:

- Study Indicator(s):
- Baseline Measurement:
- Results:
- What best practices have been implemented to sustain Improvement (if any):

500 words.

18.2 Care Management

18.2.1, 18.2.3 and 18.2.6 required for all applicants, all questions required for new entrant applicants.

18.2.1 Applicant must confirm it will make available to Exchange enrollees the following programs and services

Care Reminders	Single, Pull-down list. 1: Confirmed, 2: Not confirmed
Risk Assessments	Single, Pull-down list. 1: Confirmed, 2: Not confirmed
Disease Management Programs	Single, Pull-down list. 1: Confirmed, 2: Not confirmed

18.2.2 Which of the following activities are used by the Applicant to encourage use of diagnostic and preventive services?

Multi, Checkboxes.

- 1: Mailed printed materials about preventive services with \$0 cost-share to members (oral exam, cleaning, X-rays),
- 2: Emails sent to membership about preventive services with \$0 cost-share to members (oral exam, cleaning, X-rays),
- 3: Automated outbound telephone reminders about preventive services with \$0 cost-share to members (oral exam, cleaning, X-rays),
- 4: Other (please explain): [100 words],
- 5: No current activities used to encourage use of preventive services
- 18.2.3 Discuss any planned activities to encourage use of diagnostic and preventive services. *100 words*.
- 18.2.4 If Applicant indicated that any of the activities in 7.2.2 are used to encourage use of diagnostic and preventive services, please upload as an attachment screenshots and/or materials demonstrating these activities.
- 18.2.5 Which of the following activities are used by the Applicant to communicate oral health and wellness (i.e. self-care for maintaining good oral health)?

Multi, Checkboxes.

- 1: Mailed printed materials about oral health self-care,
- 2: Emails sent to membership about oral health self-care,
- 3: Other (please explain): [100 words] ,
- 4: No current activities used to encourage oral health self-care
- 18.2.6 Discuss any planned activities to communicate oral health and wellness information to enrollees.

100 words.

- 18.2.7 If Applicant indicated that any of the activities in 7.2.5 are used to communicate oral health and wellness, please upload as an attachment screenshots and/or materials demonstrating these activities.
- 18.2.8 Indicate the availability of the following demand management activities and health information resources for Exchange members. (Check all that apply)

Multi, Checkboxes.

- 1: Teledentistry,
- 2: Decision support,
- 3: Self-care books,
- 4: Electronic Preventive care reminders,
- 5: Web-based health information,
- 6: Web-based self-care resources,
- 7: Integration with other health care vendors,
- 8: Other (describe): [200 words]

18.3 Health Status and Risk Assessment

- 18.3.1, 18.3.2, 18.3.6 and 18.3.8 required for all applicants, all questions required for new entrant applicants
- 18.3.1 Indicate features of the oral health risk assessment to determine enrollee oral health status. Select all that apply.

Multi, Checkboxes.

- 1: Oral health risk assessment offered online or in print,
- 2: Oral health risk assessment offered through telephone interview with a live person,
- 3: Oral health risk assessment offered in multiple languages,
- 4: Upon completion of oral health risk assessment, risk-factor education is provided to member based on member-specific risk, e.g. if member reports tobacco use, education is provided on gum disease risk,
- 5: Personalized oral health risk assessment report is generated with risk modification actions,
- 6: Member is directed to interactive intervention module for behavior change upon risk assessment completion,
- 7: Email on self-care generated based on enrollee responses,
- 8: Email or phone call reminders to schedule preventive or diagnostic visits generated based on enrollee responses,
- 9: Oral health risk assessment not offered
- 18.3.2 Does the Applicant collect information on enrollee oral health status using any of the following sources of data? Select all that apply.

Multi, Checkboxes.

- 1: Oral health risk assessment,
- 2: Claims data,
- 3: Other (please explain): [100 words],
- 4: Data on oral health status not collected
- 18.3.3 Discuss any planned activities to build capacity or systems to determine enrollee oral health status.

100 words.

18.3.4 Does Applicant use any of the following sources of data to track changes in oral health status among plan enrollees? Select all that apply.

Multi, Checkboxes.

1: Oral health risk assessment,

- 2: Claims data,
- 3: Other (please explain): [200 words],
- 4: Data on oral health status not used
- 18.3.5 Discuss any planned activities to build capacity or systems to track changes in enrollee oral health status.

200 words.

18.3.6 How does the Applicant currently identify at-risk enrollees, which may include members with existing or newly diagnosed needs for dental treatment or members with co-morbid conditions?

Single, Radio group.

- 1: Claims data,
- 2: Website registration prompts self-report of existing/newly diagnosed need for dental treatment and/or co-morbid conditions,
- 3: Oral health risk assessment,
- 4: Other (please explain): [200 words],
- 5: Plan does not currently identify at-risk enrollees
- 18.3.7 Discuss any planned activities to identify at-risk enrollees.

100 words.

18.3.8 Please report the number of enrollees who have been identified as "at-risk."

	Exchange Enrollees, if applicable	Book of Business
Number of enrollees who have been identified as "at-risk"	Integer.	Integer.
Number of enrollees	Integer.	Integer.

18.4 Enrollee Population Management

All questions required for all applicants

18.4.1 Describe practices in place to address population health management across enrolled members. Include measurement strategy and any specific ability to track impact on Exchange enrollees.

100 words.

18.4.2 Describe ability to track and monitor member satisfaction. Include measurement strategy and any specific ability to track impact on Exchange enrollees.

100 words.

18.4.3 Describe ability to track and monitor cost and utilization management. Include measurement strategy and any specific ability to track impact on Exchange enrollees.

100 words.

18.4.4 Describe ability to track and monitor clinical outcome quality. Include measurement strategy and any specific ability to track impact on Exchange enrollees.

100 words.

18.5 Innovations

Required for new entrant applicants only

18.5.1 Describe institutional capacity to plan, implement, evaluate, and replicate future healthcare quality and cost innovations for Exchange Members. Of special interest to Exchange are programs with focus on at-risk enrollees (e.g.: communities at risk for health disparities, enrollees with chronic-conditions and those who live in medically underserved areas).

200 words.

18.6 Reducing Health Disparities and Assuring Health Equity

All questions required for all applicants

18.6.1 Identify the sources of data used to gather members' race/ethnicity, primary language, and disability status. The response "enrollment form" pertains only to information reported directly by members or passed on by CalHEERS. Report on Exchange membership if applicable.

Data Element	Data Collection Method (Select all that apply)	Other please explain	Percent of membership for whom data is captured
Race/ethnicity	Multi, Checkboxes. 1: Enrollment form, 2: Oral health risk assessment, 3: Information requested upon website registration, 4: Inquiry upon call to customer service, 5: Indirect method such as surname or zip code analysis, 6: Other (please explain), 7: Data not collected	50 words.	Percent. N/A OK.
Primary language	Multi, Checkboxes. 1: Enrollment form, 2: Oral health risk assessment, 3: Information requested upon website registration, 4: Inquiry upon call to customer service, 5: Indirect method such as surname or zip code analysis,	50 words.	Percent. N/A OK.

	6: Other (Please explain), 7: Data not collected		
Disability	Multi, Checkboxes. 1: Enrollment form, 2: Oral health risk assessment, 3: Information requested upon website registration, 4: Inquiry upon call to customer service, 5: Indirect method such as surname or zip code analysis, 6: Other (Please explain), 7: Data not collected	50 words.	Percent. N/A OK.

18.6.2 If Applicant answered "data not collected" in the data elements (18.6.1) above, please discuss how the Applicant intends to collect data elements to support improving health equity.

200 words.

18.6.3 Indicate how race/ethnicity data are used to address quality improvement and health equity. Select all that apply.

Multi, Checkboxes.

- 1: Assess adequacy of language assistance to meet members' needs,
- 2: Calculate dental quality performance measures by race/ethnicity, language, or disability status,
- 3: Calculate member experience measures by race/ethnicity, language, or disability status,
- 4: Identify areas for quality improvement,
- 5: Identify areas for health education/promotion,
- 6: Share provider race/ethnicity/language data with member to enable selection of concordant dentists,
- 7: Share with dental network to assist them in providing language assistance and culturally competent care,
- 8: Set benchmarks or target goals for reducing measured disparities in preventive or diagnostic care,
- 9: Analyze disenrollment patterns,
- 10: Develop outreach programs that are culturally sensitive (please explain): [100 words] ,
- 11: Other (please explain): [100 words],
- 12: Race/ethnicity data not used for quality improvement or health equity,
- 13: Language data not used for quality improvement or health equity,
- 14: Disability data not used for quality improvement or health equity

18.6.4 Indicate how primary language data are used to address quality improvement and health equity. Select all that apply.

Multi, Checkboxes.

- 1: Assess adequacy of language assistance to meet members' needs,
- 2: Calculate dental quality performance measures by race/ethnicity, language, or disability status,
- 3: Calculate member experience measures by race/ethnicity, language, or disability status,
- 4: Identify areas for quality improvement,
- 5: Identify areas for health education/promotion,
- 6: Share provider race/ethnicity/language data with member to enable selection of concordant dentists,
- 7: Share with dental network to assist them in providing language assistance and culturally competent care,
- 8: Set benchmarks or target goals for reducing measured disparities in preventive or diagnostic care,
- 9: Analyze disenrollment patterns,
- 10: Develop outreach programs that are culturally sensitive (please explain): [100 words] ,
- 11: Other (please explain): [100 words],
- 12: Race/ethnicity data not used for quality improvement or health equity,
- 13: Language data not used for quality improvement or health equity,
- 14: Disability data not used for quality improvement or health equity

18.6.5 Indicate how disability status data are used to address quality improvement and health equity. Select all that apply.

Multi, Checkboxes.

- 1: Assess adequacy of language assistance to meet members' needs,
- 2: Calculate dental quality performance measures by race/ethnicity, language, or disability status,
- 3: Calculate member experience measures by race/ethnicity, language, or disability status,
- 4: Identify areas for quality improvement,
- 5: Identify areas for health education/promotion,
- 6: Share provider race/ethnicity/language data with member to enable selection of concordant dentists,
- 7: Share with dental network to assist them in providing language assistance and culturally competent care,
- 8: Set benchmarks or target goals for reducing measured disparities in preventive or diagnostic care,
- 9: Analyze disenrollment patterns,
- 10: Develop outreach programs that are culturally sensitive (please explain): [100 words] ,
- 11: Other (please explain): [100 words],
- 12: Race/ethnicity data not used for quality improvement or health equity,
- 13: Language data not used for quality improvement or health equity,
- 14: Disability data not used for quality improvement or health equity

18.7 Promotion, Development, and Use of Care Models

18.7.1 required for all applicants, all questions required for all applicants

18.7.1 If applicable to Applicant's delivery system, please report the number of enrollees who have been encouraged to select or assigned a primary care dentist.

	Exchange Enrollees, if applicable	Book of Business
Number of enrollees who have been encouraged to select or assigned a primary care dentist	Integer.	Integer.
Number of enrollees	Integer.	Integer.

18.7.2 If selection of or assignment to a primary care dentist is not required, describe how Applicant encourages member's use of dental home.

100 words.

18.7.3 If selection of or assignment to a primary care dentist is not required, describe how Applicant encourages contracted providers to retain patients for continued care.

100 words.

18.8 Provider Cost and Quality

All questions required for new entrant applicants

18.8.1 Indicate how the Applicant provides members with cost information for network providers. Select all that apply.

Multi, Checkboxes.

- 1: Web site includes a cost calculator tool for dental services (e.g. crowns, casts, endodontics, periodontics, etc.),
- 2: Web site provides information on average regional charges for dental services (e.g. crowns, casts, endodontics, periodontics, etc.),
- 3: Cost information on provider-specific contracted rates available upon request through Web site or customer service line,
- 4: Members directed to network providers to request cost information,
- 5: Other (please explain): [100 words],
- 6: Cost information not provided to membership
- 18.8.2 If the plan does not currently provide members with cost information, please report how the Applicant intends to make provider-specific cost information available to members.

 100 words.

18.9 Community Health and Wellness Promotion

- 18.9.1 required for all applicants
- 18.9.1 Applicant must indicate the type of initiatives, programs, and projects the Applicant supports and describe how such activities specifically promote community health and/or address health disparities. Select all that apply and provide a narrative report in the "details" describing the activity.

Type of Activity	Response	Details
Internal facing, member-related efforts to promote oral health (e.g. oral health education programs)	Single, Pull- down list. 1: Yes, 2: No	100 words.
External facing, high-level community facing activities (e.g. health fairs, attendance at community coalitions, participation in health collaboratives)	Single, Pull- down list. 1: Yes, 2: No	100 words.
Engaged with non-profit health systems or local health agencies to conduct community risk assessments to identify high priority needs and health disparities related to oral health	Single, Pull- down list. 1: Yes, 2: No	100 words.
Community oral health effort built on evidence-based program and policy interventions, and planned evaluation included in the initiative	Single, Pull- down list. 1: Yes, 2: No	100 words.
Funded community health programs based on needs assessment or other activity	Single, Pull- down list. 1: Yes, 2: No	100 words.

Plan is currently planning a community oral health promotion activity	Single, Pull- down list. 1: Yes, 2: No	100 words.
Plan does not conduct any community oral health initiatives	Single, Pull- down list. 1: Yes, 2: No	100 words.

18.10 Utilization

All questions required for all applicants

18.10.1 Applicant must provide dental utilization for the most recent benefit year for the following utilization measures. Provide current Covered California membership if applicable, and California book of business. Pediatric membership is defined as younger than 19 years of age. Adult membership is defined as 19 years of age and older.

Pediatric Utilization	Exchange Enrollees, if applicable	California Book of Business
Percentage of membership that received any covered dental service	Percent.	Percent.
Percentage of membership that received a preventive/diagnostic dental service	Percent.	Percent.
Percentage of members receiving dental treatment services (excluding preventive and diagnostic services)	Percent.	Percent.
Percentage of members who received a treatment for caries or a caries-preventive procedure	Percent.	Percent.
Percentage of members with one (1) or more fillings in the past year who received a topical fluoride or sealant application	Percent.	Percent.
Percentage of pediatric membership identified as moderate or high caries risk	Percent.	Percent.

Adult Utilization	Percent.	Percent.
Percentage of membership that received any covered dental service	Percent.	Percent.
Percentage of membership that received a preventive/diagnostic dental service	Percent.	Percent.
Percentage of members receiving dental treatment services (excluding preventive and diagnostic services)	Percent.	Percent.
Percentage of members who received a treatment for caries or a caries-preventive procedure	Percent.	Percent.
Percentage of members with one (1) or more fillings in the past year who received a topical fluoride or sealant application	Percent.	Percent.
Percentage of membership identified as high risk	Percent.	Percent.
Percentage of members whom reached the plan's maximum annual benefit, if applicable	Percent.	Percent.

18.10.2 Applicant must submit copies of the most recent Dental Medical Loss Ratio Reports filed with the applicable regulator.

Single, Pull-down list.

- 1: Attached,
- 2: Not attached