# Marketing, Outreach & Enrollment Assistance Advisory Group

August 27, 2024, Hybrid Meeting



## Welcome

Virtual Attendees: Thank you for joining us. **The meeting will begin at 1:00pm PDT**You will not hear any audio until we begin the meeting webinar.

### WEBINAR HOUSEKEEPING: MEMBERS, PUBLIC & STAFF

#### Today's hybrid meeting will be recorded and posted on the Covered California Marketing, Recording Outreach, and Enrollment Assistance Advisory Group webpage Use the **computer audio** or **dial-in** feature to listen. **Participants** If you use the dial-in feature, you must enter your assigned "audio pin" on your phone in order to speak when unmuted. Dial in by phone: All participants will be muted during the meeting. Please unmute yourself to speak. +1 (631) 992-3221 Access Code: There is time for **comments** at the end of every agenda item. We will open up for the 510-694-541 members first, and then for the public. Audio PIN: Computer Audio: Click on the icon, "raise hand "on your control panel. You will be Shown after called by your name to speak in the order of the raise hand. joining the webinar Dial-In by phone with no webinar visual: We will open up the line for comments after we go Webinar ID: through the raise hands. Unmute yourself to speak. 816-665-387 **Hearing Impaired:** Please use the "chat" feature to submit your questions or comments. Staff will review and speak on your behalf and respond via chat. Use the "chat" feature to submit technical difficulty comments/questions so we can assist **Technical Difficulties** you. Email Covered California at MOEAgroup@covered.ca.gov if you have additional questions or Contact comments after the webinar.



### I. CALL TO ORDER & AGENDA OVERVIEW



### **AGENDA – AUGUST 27, 2024 MEETING**

- I. Call to Order and Agenda Overview
- II. Administrative
  - A. Welcome and Opening Remarks
  - B. MOEA Member Recognitions
- III. Covered California
  - A. State Budget and Legislative Updates
  - B. Enhanced Cost Sharing Reductions Program Updates
  - c. Language Consistency Project Updates
- IV. MOEA Advisory Member Feedback Discussion
  - A. Reaching DACA Populations Outreach Strategies
  - B. Open Enrollment 2025 Marketing & Outreach Campaigns

#### \*10 Minute Break

- V. Covered California Division Updates
  - A. Marketing Updates
  - B. Communications Updates
  - c. Outreach and Sales Updates
  - D. External Affairs and Community Engagement Updates
- VI. MOEA Member Open Discussion
- VII. Adjourn



### **II. ADMINISTRATIVE**



### WELCOME AND OPENING REMARKS

- Covered California welcomes all MOEA members and members of the public!
- Current Membership Updates:
  - 8/31/2024 the **2022 2024** <u>2-year term</u> membership ends
- New Membership for 2024 2026:
  - Roster with new members will be posted on the exchange <u>MOEA website</u>



### MOEA MEMBER RECOGNITION

- Covered California thanks all MOEA members for your service and contributions to the MOEA Advisory Group!
- Member Recognitions
  - Appreciation letters and certificates
  - Thank you for your dedication and service!
- Special thank you to our Chairperson
  - Kerry Wright





### II. Administrative

- To request to make a comment,
  - Computer Audio: Click on the icon, "raise hand " on your control panel. You will be called by your name to speak in the order of the raise hand. Please wait until the operator has introduced you before you make your comments.
  - Dial-In by phone only: We will open up the line for comments
    after we go through the raise hands. Unmute yourself to speak.
  - Hearing Impaired: Please use the "chat" feature to submit your questions or comments. Staff will review and speak on your behalf and respond via chat.
- EACH PARTICIPANT WILL BE LIMITED TO TWO MINUTES PER AGENDA ITEM
- NOTE: Written comments may be submitted to MOEAgroup@covered.ca.gov

### MOEA Advisory Members

By phone: +1 (631) 992-3221 Access code: 510-694-541

Audio PIN: Shown after

joining the webinar

Webinar ID: 816-665-387

## Public Comments

By phone: +1 (631) 992-3221 Access code: 510-694-541

Audio PIN: Shown after

joining the webinar

Webinar ID: 816-665-387

### III. COVERED CALIFORNIA



## State Budget and Legislative Updates

Waynee Lucero, Deputy Director External Affairs and Community Engagement



### STATE BUDGET UPDATE

- The Fiscal Year (FY) 2024-25 State Budget went into effect on July 1, 2024.
- Appropriations to Covered California include:
  - \$165 million for the California Enhanced Cost Sharing Reduction Program
  - \$2 million for the striking worker benefit program established under AB 2530 (Wood, Chapter 695, Statutes of 2022), with a requirement for the Department of Finance to authorize up to \$3 million more, if needed.
  - \$20.35 million for the \$1 per member/per month California Premium Credit.
- The budget agreement also included one-time loans from the Health Care
   Affordability Reserve Fund to the General Fund of \$62 million in FY 2024, and
   \$109 million in FY 2025. Repayment of the existing \$600 million loan will be
   delayed, with the payments now being made in installments of \$200 million each
   for FY 2026, 2027 and 2028.



### **KEY STATE LEGISLATION**

The following Covered California-related bills are headed to the Governor's desk:

- AB 2435 (Maienschein) would extend Covered California's emergency rulemaking authority by five years.
- AB 2749 (Wood) would clarify existing law related to Covered California's striking worker benefit program as established by AB 2530 (Wood, Chapter 695, Statutes of 2022).



#### III. Covered California

### A. State Budget and Legislative Updates

- To request to make a comment,
  - Computer Audio: Click on the icon, "raise hand " on your control panel. You will be called by your name to speak in the order of the raise hand. Please wait until the operator has introduced you before you make your comments.
  - *Dial-In by phone only:* We will open up the line for comments after we go through the raise hands. Unmute yourself to speak.
  - Hearing Impaired: Please use the "chat" feature to submit your questions or comments. Staff will review and speak on your behalf and respond via chat.

#### EACH PARTICIPANT WILL BE LIMITED TO TWO MINUTES PER AGENDA ITEM

 NOTE: Written comments may be submitted to <u>MOEAgroup@covered.ca.gov</u>

### MOEA Advisory Members

By phone: +1 (631) 992-3221 Access code: 510-694-541

Audio PIN: Shown after joining

the webinar

**Webinar ID:** 816-665-387

## Public Comments

By phone: +1 (631) 992-3221 Access code: 510-694-541

Audio PIN: Shown after joining

the webinar

Webinar ID: 816-665-387

## **Enhanced Cost Sharing Reductions Program Updates**

Melanie Droboniku,

Chief of Analytics and Informatics, Plan Management



### **NEW STATE FUNDING & FINANCIAL HELP IN 2025**

### Historic State Funding & Financial Assistance in 2025

- Introduction of state-funded enhanced CSR program in 2024.
- Benefitted over 800,000 Californians at or below 250% FPL.
- Eliminated deductibles, lowered drug costs and copays.

#### **2025 Program Expansion**

- Gov. Newsom and Legislature increase funding by \$165 million.
- Expanded eligibility to those above 200% FPL.
- Enhanced Silver 73 plan with no deductibles for new income bracket.

#### **Benefits Across the Board**

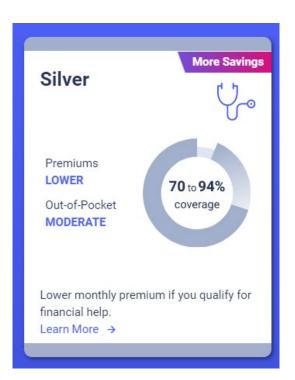
- · All Silver CSR plan enrollees have no deductibles.
- Record enrollment, with nearly 90% receiving financial help.
- In 2025, significant premium stability and deductible elimination.

#### **Enrollment and Premium Projections**

- 25% of enrollees to have \$0 premium in 2025.
- Nearly 60% will see no change or reduction in monthly premium.



## STANDARD COST-SHARING SILVER PLANS: 73, 87, AND 94



## An Enhanced Silver plans provide <u>lower</u> deductibles, co-pays, and out-of-pocket maximum costs.

Enhanced Cost-Sharing Reduction Plan	Household Income Eligibility by Percentage of FPL	Household Size of One Income Limit
Silver 94	100% up to 150%	\$21,870
Silver 87	Above 150% up to 200%	\$29,160
Silver 73	Above 200% up to 250%	\$36,450



# FY 24-25 STATE BUDGET: \$165 MM FOR THE CALIFORNIA ENHANCED-COST SHARING REDUCTION PROGRAM, PLAN YEAR 2025



Household Income Eligibility by Percentage of Federal Poverty Level (FPL)	2025 California Enhanced Cost-Sharing Reduction Product	
100% up to 150%	Silver 94	
Above 150% up to 200%	Silver 87	
Above 200% up to 250%	Silver 73	
Above 250%	Silver 73	
American Indian/Alaska Native Above 300%	Silver 73	



#### III. Covered California

### B. Enhanced Cost Sharing Reductions Program Updates

- To request to make a comment,
  - Computer Audio: Click on the icon, "raise hand " on your control panel. You will be called by your name to speak in the order of the raise hand. Please wait until the operator has introduced you before you make your comments.
  - *Dial-In by phone only:* We will open up the line for comments after we go through the raise hands. Unmute yourself to speak.
  - Hearing Impaired: Please use the "chat" feature to submit your questions or comments. Staff will review and speak on your behalf and respond via chat.

#### EACH PARTICIPANT WILL BE LIMITED TO TWO MINUTES PER AGENDA ITEM

 NOTE: Written comments may be submitted to <u>MOEAgroup@covered.ca.gov</u>

### MOEA Advisory Members

**By phone:** +1 (631) 992-3221 **Access code:** 510-694-541 **Audio PIN:** Shown after joining

the webinar

Webinar ID: 816-665-387

## Public Comments

By phone: +1 (631) 992-3221 Access code: 510-694-541

Audio PIN: Shown after joining

the webinar

Webinar ID: 816-665-387

# Language Consistency Project Updates

**Shawna Samboceti** 

SSM I-Specialist, Program Integrity Division/Customer Care



### **Project Overview**

Objective	Deliver a standard language approach in order to offer a consumer- friendly experience that is accessible to all Californians, recognizing the diverse cultural, language, economic, educational, and health status needs of those we service.		
Success Criteria	<ul> <li>Improved common and consistent consumer experience with health care terminology across all consumer facing channels.</li> <li>Improved consumer understanding and education of health care terminology.</li> </ul>		
Update	<ul> <li>Presented to consumer advocates, stakeholders, agents, DHCS, and received great feedback.</li> <li>Implementation Kick-off Meeting late June – workgroup approved the terms and timelines by Phase.</li> <li>All divisions provided consumer-facing inventory lists and approved their respective plans by Phase.</li> </ul>		



### 2024 Schedule



Milestone	May	June	July	Aug	Sep	Oct	Nov	Dec
Engage Project Manager								
Project Kick Off - Establish Work Group Meeting Cadence								
Document current language used at Covered California.								
Determine workgroup governance and mechanism to record content strategy								
Implement content strategy across all communication methods, including but not limited to; CalHEERS, .COM, Marketing, Policy, Plan Management, Ombuds, CCU, Communications, Sales/Outreach, Service Center, etc.				PHASE 1	<b></b>		PHASE 2	2



### **IMPLEMENTATION PLAN**

PHASE 1 (7/1/24-9/30/24)	PHASE 2 (10/1/24-12/31/24)	PHASE 3 (1/1/25-3/31/25)	PHASE 4 (4/1/25-6/30/25)	PHASE 5 (7/1/25-9/30/25)	PHASE 6 (10/1/25- 12/31/25)
<ul> <li>Benefits Covered by all Plans</li> <li>Coinsurance</li> <li>Copay</li> <li>Deductible</li> <li>Financial Help to lower your monthly payment</li> <li>Free Preventive Care</li> <li>Free Preventive Care Visit</li> <li>Health/Dental Insurance Company</li> <li>Health/Dental Insurance Plan</li> <li>Metal Tiers</li> <li>Monthly Payment / Monthly Premium</li> </ul>	<ul> <li>Benefits Covered by all Plans</li> <li>Coinsurance</li> <li>Copay</li> <li>Deductible</li> <li>Financial Help to lower your monthly payment</li> <li>Free Preventive Care</li> <li>Free Preventive Care Visit</li> <li>Health/Dental Insurance Company</li> <li>Health/Dental Insurance Plan</li> <li>Metal Tiers</li> <li>Monthly Payment / Monthly Premium</li> </ul>	<ul> <li>Compare and Select a Plan</li> <li>Cost-Sharing Reductions</li> <li>Eligible/Ineligible</li> <li>Enroll/Enrolled in a Plan / Enroll/Enrolled in a Health/Dental Plan</li> <li>Enrollee</li> <li>EPO</li> <li>Health Insurance Marketplace</li> <li>Health Savings Account</li> <li>HMO</li> <li>Injections</li> <li>Insurance Agent/Certified Enroller</li> <li>Out-of-Pocket Costs</li> <li>PPO</li> <li>Primary Care Doctor</li> </ul>	<ul> <li>Compare and Select a Plan</li> <li>Cost-Sharing Reductions</li> <li>Eligible/Ineligible</li> <li>Enroll/Enrolled in a Plan / Enroll/Enrolled in a Health/Dental Plan</li> <li>Enrollee</li> <li>EPO</li> <li>Health Insurance Marketplace</li> <li>Health Savings Account</li> <li>HMO</li> <li>Injections</li> <li>Insurance Agent/Certified Enroller</li> <li>Out-of-Pocket Costs</li> <li>PPO</li> <li>Primary Care Doctor</li> </ul>	<ul> <li>Confirm</li> <li>Date Coverage Begins</li> <li>Determination</li> <li>Ending Coverage</li> <li>Estimated Yearly Cost</li> <li>Exemption</li> <li>Health Coverage Through Your Job</li> <li>In-Network / Out- Of-Network</li> <li>Major Life Change</li> <li>Myself and My Dependents</li> <li>Prescription Drugs</li> <li>Primary Tax Filer</li> <li>Quality Rating</li> <li>Update Your Information</li> </ul>	<ul> <li>Confirm</li> <li>Date Coverage         Begins</li> <li>Determination</li> <li>Ending Coverage</li> <li>Estimated Yearly         Cost</li> <li>Exemption</li> <li>Health Coverage         Through Your Job</li> <li>In-Network / Out-         Of-Network</li> <li>Major Life Change</li> <li>Myself and My         Dependents</li> <li>Prescription Drugs</li> <li>Primary Tax Filer</li> <li>Quality Rating</li> <li>Update Your         Information</li> </ul>



#### III. Covered California

### C. Language Consistency Project Updates

- To request to make a comment,
  - Computer Audio: Click on the icon, "raise hand" on your control panel. You will be called by your name to speak in the order of the raise hand. Please wait until the operator has introduced you before you make your comments.
  - *Dial-In by phone only:* We will open up the line for comments after we go through the raise hands. Unmute yourself to speak.
  - Hearing Impaired: Please use the "chat" feature to submit your questions or comments. Staff will review and speak on your behalf and respond via chat.

#### EACH PARTICIPANT WILL BE LIMITED TO TWO MINUTES PER AGENDA ITEM

 NOTE: Written comments may be submitted to MOEAgroup@covered.ca.gov

### MOEA Advisory Members

By phone: +1 (631) 992-3221 Access code: 510-694-541 Audio PIN: Shown after joining

the webinar

Webinar ID: 816-665-387

## Public Comments

By phone: +1 (631) 992-3221 Access code: 510-694-541

Audio PIN: Shown after joining

the webinar

Webinar ID: 816-665-387

## IV. MOEA ADVISORY MEMBER FEEDBACK DISCUSSION



## WHAT IS DEFERRED ACTION FOR CHILD ARRIVAL (DACA)?

- •Deferred Action for Childhood Arrivals (DACA) is a **U.S. immigration policy** that allows certain undocumented immigrants who came to United States as children to receive a deferred action from deportation and become eligible for a work permit.
- •To be eligible for DACA, an individual must meet certain criteria set by the U.S. Citizenship and Immigration Services (USCIS)

#### **Deferred Action means:**

- Immigration authorities to postpone the removal (deportation) of an individual who is unlawfully present in the United States.
- Does not provide legal status but grants temporary relief from deportation and allows the individual to remain in the country for a specified period. During this period, individuals may be eligible for employment authorization



### DACA FINAL RULE

The U.S. Department of Health and Human Services published the <u>DACA</u> <u>Expansion final rule</u> on **Friday, May 3, 2024**. This final rule:

Modifies Definition of "Lawfully Present"	Inclusion of DACA Recipients	Updates to "Qualified Noncitizen" Definition for Medicaid and CHIP*
<ul> <li>Applicable to eligibility for enrollment in Qualified Health Plans (QHP) and Basic Health Programs (BHP) through the Health Insurance Marketplace.</li> <li>DACA recipients will no longer be excluded from this definition.</li> </ul>	<ul> <li>DACA recipients meeting all eligibility requirements can enroll in a QHP with financial assistance like Advance payments of the premium tax credit (APTC) and cost-sharing reductions (CSRs) or a BHP.</li> <li>Effective from November 1, 2024.</li> </ul>	Clarifies categories of noncitizens that states are required to cover.



## DACA RECIPIENTS ENROLLING IN COVERED CALIFORNIA

### **CalHEERS Application**

- DACA recipients are eligible to select a health plan through Covered California.
- **Documentation required:** Notice of Action (I-797) issued by U.S. Citizenship and Immigration Services or Employment Authorization Document (Card) (I-766).

### **Financial Assistance**

- Advanced Premium Tax Credit (APTC)
- Cost-Sharing Reduction (CSR)

### **Enrollment Period and Start Date**

- **Special Enrollment Period,** starting November 1, 2024, through December 31, 2024, using the "gained lawful presence" qualifying life event (QLE).
- Open Enrollment Period, November 1, 2024, through January 31, 2025.

### **Effective Date of Coverage**

• Follows the **standard rules** for the effective date of coverage.



# **External Affairs and Community Engagement DACA Efforts**

Waynee Lucero, Deputy Director

External Affairs and Community Engagement



## EACE DACA CAMPAIGN- INTERVIEWS AND PARTNERSHIPS

EACE is facilitating internal coordination across Covered California divisions that will conduct outreach and engagement on DACA recipient eligibility starting November 1st. EACE is considering:

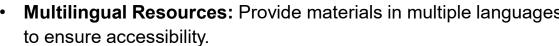
- Partner Engagement and Mobilization:
  - □ Community and Immigrant Groups: Interviews to inform our strategy on how to reach DACA recipients, mobilization to assist with awareness and education; ongoing consultation for continued outreach and enrollment efforts.
  - □ **Provider partnership:** Work with clinics and other providers to help disseminate information about Covered CA and new DACA-recipient eligibility.
  - District Office mobilization: Engaging legislative district offices to promote DACA eligibility in their districts as part of renewal and open enrollment messaging and promotions.

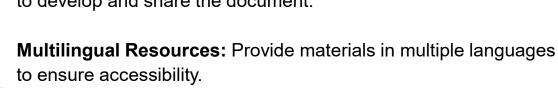


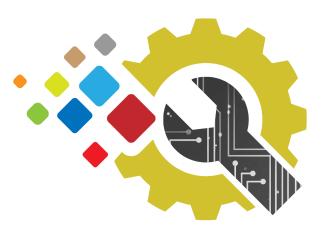


### EACE DACA CAMPAIGN- EDUCATION AND TOOLS

- Webinars and Information Sessions: Two educational webinars/events for community organizations, as well as elected offices (Congress, Assembly and Senate, District offices), stakeholders. Webinars would include Covered California overview, open enrollment and renewal, DACA specific slides, how to enroll and find help, and how to get the word out.
- **Toolkit development and distribution:** Similar to the M2C toolkit, EACE can develop and disseminate consumer- and organization-facing documents that outline the new DACA eligibility, coverage and financial help, public charge clarification, how to find help and enroll. Coordinate with OSD, partner agencies, advocates and community organizations to develop and share the document.







## Marketing DACA Efforts

Yuliya Andreyeva

Marketing Chief of Consumer Advertising and Operations, Marketing



### DACA – DEMOGRAPHICS INFORMING PLANNING

- 40K of DACA recipients in CA are projected to be uninsured
- Skew Hispanic (81%) Using the current Hispanic millennial population as a proxy, we estimate:
  - Majority speak both English and Spanish
  - 36% prefer Spanish
- Asian countries represent less than 3% of the origin countries of DACA recipients, with the highest population being from South Korea at 1.1%, followed by Chinese at 0.1%



#### Sources:

CalSIM https://laborcenter.berkeley.edu/extendingcovered-california-subsidies-to-daca-recipients-wouldfill-coverage-gap-for-40000-californians/ US Citizenship and Immigration Services. Nielsen Universe Language Strata 2020 US Citizenship and Immigration Services



### DACA – STRATEGIC APPROACH

## Augment OE'25 advertising efforts that focus on the broad CA population and the uninsured to include targeted media and messaging to reach likely DACA audiences

- Focus on awareness to inform DACA recipients (and supporters) about the new opportunity to enroll through Covered CA and qualify for financial help.
- Prioritize digital platforms with outreach in English, Spanish, Chinese, and Korean
  - Strong consumption among DACA who skew younger and more tech-savvy.
  - Can efficiently target likely DACA recipients (and supporters).
  - Allow for message shareability within users' networks (E.g. social).
- Supplement with Spanish radio based on the size of the Hispanic DACA population.
- Primary message: Covered California can now help DACA recipients get high-quality health insurance and financial help to pay for it.
- Announcement to the Members and Funnel audiences. Channels TBD (Email, Direct Mail, SMS/Text).
- If a list of DACA recipients is available, send tailored messaging via the following channels: Email, Direct Mail, and SMS/Text.





## **Communications DACA Efforts**

**Jagdip Dhillon** 

Media Relations Manager, Communications & Public Relations



### **Communications and Public Relations**

Development of suggested messaging and talking points for spokespersons and external-facing divisions

Integration of DACA messaging into key media-facing activations and announcements, as appropriate (pre-November 1st)

Interviews and responses to media inquiries in English and Spanish

Integration of DACA messaging into Open Enrollment 2025 media events and activations

Development of DACAspecific infographics, fact sheets and other education materials in key languages Updates to DACA-related content on CoveredCA.com to support education and enrollment



## REACHING DEFERRED ACTION FOR CHILD ARRIVAL – DACA POPULATIONS – OUTREACH STRATEGIES

- ➤ Feedback from Consumer Advocates, Health Plan Carriers, Community Enroller Partners, Certified Insurance Agents, Ex-Officio Members:
  - What are your outreach strategies for reaching DACA populations to enroll into Covered California?
  - What tools will you utilize in reaching and assisting DACA populations to enroll into Covered California?
  - What challenges do you think consumers will be encountered most through their DACA enrollment journey?



# OPEN ENROLLMENT 2025 – MARKETING & OUTREACH CAMPAIGNS

- ➤ Feedback from Consumer Advocates, Health Plan Carriers, Community Enroller Partners, Certified Insurance Agents, Ex-Officio Members:
  - How are you preparing your outreach efforts as we move into Open Enrollment 2025?
  - What resources / tools will you need for marketing and outreach?



#### IV. MOEA Advisory Member Feedback Discussion

- To request to make a comment,
  - Computer Audio: Click on the icon, "raise hand " on your control panel. You will be called by your name to speak in the order of the raise hand. Please wait until the operator has introduced you before you make your comments.
  - *Dial-In by phone only:* We will open up the line for comments after we go through the raise hands. Unmute yourself to speak.
  - Hearing Impaired: Please use the "chat" feature to submit your questions or comments. Staff will review and speak on your behalf and respond via chat.
- EACH PARTICIPANT WILL BE LIMITED TO TWO MINUTES PER AGENDA ITEM
- NOTE: Written comments may be submitted to <u>MOEAgroup@covered.ca.gov</u>

# MOEA Advisory Members

**By phone:** +1 (631) 992-3221 **Access code:** 510-694-541 **Audio PIN:** Shown after joining

the webinar

Webinar ID: 816-665-387

# Public Comments

By phone: +1 (631) 992-3221

**Access code:** 510-694-541

Audio PIN: Shown after joining

the webinar

Webinar ID: 816-665-387

# **BREAK 10-MINUTES**



# V. COVERED CALIFORNIA DIVISION UPDATES



# **Marketing Updates**

Yuliya Andreyeva,

Marketing Chief of Consumer Advertising and Operations, Marketing



## **OE'24 KEY MARKETING DELIVERIES**



Spend \$28.1 MM



Segment + Language

Multi-cultural, Black/AA, LGTBQ+,
Hispanic (in Spanish), Asian
(Chinese, Korean, Vietnamese,
Hmong, Lao)



Channels TV/Video/CTV, Radio/Audio, Social, Digital OOH, Print



Impressions
1.5 B
Reaching CA
Adults (18-64) ~73x



Qualified Website Visits 2.1 MM



Completed Video Views 125 MM



Member + Funnel
Communications
Email + Direct Mail + Text
30.8 MM



Strong Finish
Deadline countdown
reminders



# Open Enrollment Campaign What's new



### **OPEN ENROLLMENT '25 CAMPAIGN PARAMETERS**







Flight: Nov 1 – Jan 31



#### Target Audience:

- CA Adults 26-64
- Uninsured CA 26-64 HHI \$25K-\$150K
- Subsidy eligible uninsured
- Non-subsidy eligible uninsured
  - Transitioning from Medi-Cal
  - New DACA recipients



#### **Segments**

- Multicultural
- Hispanic
- Black/AA
- LGBTQ+
- Asian



#### Languages

- English
- Korean
- Spanish - Chinese
- Hmong - Laotian
- Vietnamese

#### **CAMPAIGN OBJECTIVES:**

- **Primary**: Develop an efficient media mix that maximizes new enrollment, while also considering the outreach needs of hard-to-reach communities.
- Secondary: Support retention and renewal efforts using spill over media that will keep our brand top of mind and serve as a reminder to convert.

#### **MEDIA OBJECTIVES:**

- Awareness: Improve brand awareness, build brand recognition, and increase understanding of Covered California's role in consumers' health insurance plan journey.
- **Conversion**: Promote enrollment among the uninsured to acquire new members.



### **NEW AD CAMPAIGN – HOW IT WAS INFORMED**

#### How we got here:

Formative consumer research leveraging inhome ethnographic interviews with the uninsured subsidy-eligible Californians.



#### Goal:

Gain a deeper understanding of consumers who want health insurance but have not enrolled, to craft messaging that will resonate and motivate.



#### What we learned:

- Many are interested in getting insured but overwhelmed by the thought of starting the process.
- They feel confused and vulnerable because the health insurance language is intimidating and unclear to them.
- They anticipate that signing up will be complicated and require an understanding of this "foreign" language, as well as time to figure out what's right for them.
- They want to feel supported and seen; to be able to find information easily, to know there's an organization out there not trying to take advantage of them that can help, to talk with someone and ask their questions if they want, and ultimately not to feel like they have to go at it alone.



#### **NEW AD CAMPAIGN – CREATIVE BRIEF**

#### Insight...

They have so many questions about health insurance but don't know who to ask.

#### ...[so] Strategic unlock

Reassure them that they're not alone and Covered California is here to help.

#### The resulting emotion

To feel like Covered California is on their side – hopeful, motivated, and reassured.

#### The creative challenge

To validate their feelings and convince them Covered California is on their side



### **NEW AD CAMPAIGN "HEALTHY CONVERSATIONS"**

The ads show conversations between friends and coworkers and use these connections to answer some of the common questions people have about health insurance.

"Chop it up" :30 + :15



"Confab" :30 + :15



#### Focus group top line:

The conversation device is effective at drawing people in, making them feel seen/understood and ultimately delivering critical information about Covered California that motivates them to act.

"That's what I would rather watch on tv. I would stay to watch a conversation because it feels regular."

"Relatable because it is a full conversation of two people opening up."

"I felt like I trusted it more."



# **NEW AD CAMPAIGN TV SPOT – "CHOP IT UP"**

Two restaurant workers are taking a break. The Server is talking to the seasoned Prep Chef. She has an air about her of someone who's been through the wars.



Server: I had health insurance before – (shakes head) so expensive. I'm helping my mom out, I don't have that kinda cash.

**Prep chef:** Ugh, I know. But you can get financial help now through Covered California. It's totally affordable – you'd be surprised. They've got this calculator thing that shows how much you'll pay.

**Server:** Wait, for real?

**Prep chef:** Yes! What are you doing not having health insurance, man? (they both laugh) Here, let me show you...

**VO:** We all have questions. Covered California has answers and can find a health plan that's right for you. Covered California. This way to health insurance.



## **NEW AD CAMPAIGN TV SPOT – "CONFAB"**

We see two friends on a break at their work construction site. One is seeking advice on life stuff from the older more experienced carpenter, who's been training him.



**Laborer:** (overwhelmed) I need some serious help with this health insurance stuff.

**Carpenter:** Check out Covered California. It's this free service from the state that helps you get health insurance, millions of people have used it.

**Laborer:** (skeptical, but intrigued) Wait, really?

**Carpenter:** Yeah, they even offer financial help to lower the cost.

**Laborer:** (incredulous) How do you know all this?

**Carpenter:** That's how I got my insurance. I got a great plan for about \$10 bucks a month.

Laborer: (impressed) Ok, I see you.

**VO:** If you've got questions, Covered California can help, every step of the way. Enroll by Dec 31 for coverage starting Jan 1.



# **NEW COST-SHARING REDUCTIONS (CSR) VIDEO**

We see two friends, sitting down in a colorful collage space...

**Jade:** Hey — how'd you get your health insurance again? **Nora:** Covered California. They help with the cost, so it was

actually affordable.

**Super:** Covered California **Super:** help with the cost

Jade: That's what I'm worried about...the cost!

**Nora:** Well, now their Silver-level plans have lower copays and no deductibles, so you'll pay less when you see the doctor or get care.

**Super:** Enhanced Silver plans

**Super:** NO Deductible

Jade: (intrigued) Really?

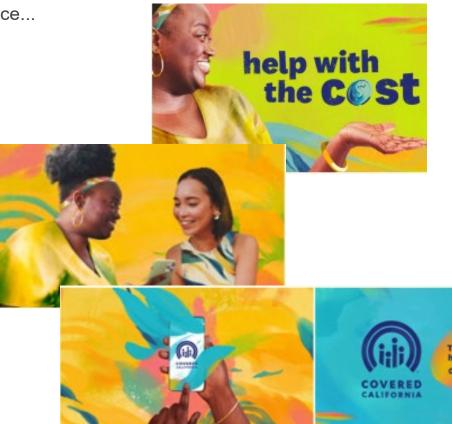
**Nora:** Yeah, and you can get it, regardless of how much you make.

Super: Regardless of how much you make.

**Nora:** C'mere, check this out. (our animation shows the Covered

California website being pulled up on a phone)

**VO:** Check out your new options at Covered California.





#### **NEW EDUCATIONAL VIDEOS**

#### In Production

**New** "What is Covered California?"

LANGUAGES: English, Spanish, Cantonese, Korean, Mandarin, Vietnamese

New "Difference Between Covered California, Health Insurance Companies & Medi-Cal"

LANGUAGES: English, Spanish

**New** "Get Financial Help Through Covered California"

LANGUAGES: English, Spanish

**New** "Where to Get Answers to Your Questions | Covered California"

LANGUAGES: English, Spanish, Cantonese, Korean, Mandarin, Vietnamese

New "Understanding Health Insurance Terms | Covered California"

LANGUAGES: English, Spanish

**New** "Enrolling in Health Insurance Through Covered California"

LANGUAGES: English, Spanish

**New** "Welcome to Covered California"

LANGUAGES: English, Spanish

**Planned** DACA Specific Message

LANGUAGES: Spanish, English











### **NEW CUSTOM CONTENT**

Partner with Black and LGBTQ+ media to develop custom advertising solutions to create a deeper, more authentic connection with these audiences

#### Black/African American

Partner with Russell Westbrook Digital (RWD), a media company led by Russell Westbrook, a California native and an NBA star whose mission is to uplift and inspire Black communities. RWD will:

- Develop a documentary-style video and digital banners, and
- Promote these across a mix of Black-owned and Black-targeted sites to build awareness and increase understanding of Covered California's role in helping Californians get health insurance.



Partner with PrideCode, a digital media company specializing in empowering brands to build lasting relationships with the LGBTQ+ community. PrideCode will:

 Develop a sponsored editorial, high-impact banner, and premium video campaign that amplifies a healthy conversation about Covered California and encourages the LGBTQ+ audience to prioritize their health care and seek coverage through authentic narratives.







# **Communications Updates**

**Jagdip Dhillon**,

Media Relations Manager, Communications & Public Relations



### MEDI-CAL TO COVERED CALIFORNIA PROGRAM



#### News Release

Media line: (916) 206-7777

@CoveredCANews

media@covered.ca.gov

FOR IMMEDIATE RELEASE June 4, 2024

# Covered California Announces Over 150,000 Californians Stayed Covered Through the Medi-Cal to Covered California Enrollment Program

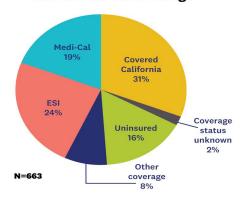
SACRAMENTO, Calif. — Covered California announced today that more than 158,000 Californians remained covered through the Medi-Cal to Covered California enrollment program over the past year.

Beginning in April 2023, following the end of the federal continuous coverage requirement put in place during the COVID-19 pandemic, Medi-Cal resumed its renewal process by redetermining eligibility for over 15 million of its members. In May 2023, Covered California and the Department of Health Care Services (DHCS), which administers California's Medi-Cal program, launched the Medi-Cal to Covered California enrollment program.

Under the program, Covered California automatically enrolls individuals in one of its low-cost health plans when they lose Medi-Cal coverage and gain eligibility for financial help through Covered California. Through early June of 2024, the program has helped 158.100 Californians remain insured.



### Coverage Status Following Loss of Medi-Cal Coverage.





# MEDI-CAL TO COVERED CALIFORNIA PROGRAM ACTIVITIES







## **MEDI-CAL TO COVERED CALIFORNIA PROGRAM ACTIVITIES**









### MEDI-CAL TO COVERED CALIFORNIA PROGRAM ACTIVITIES

#### **Covered California Medi-Cal Unwind:**

#### WHAT YOU NEED TO KNOW

Dr. Monica Soni







**Get Covered!** 

Brand-name health plans

Financial help to pay for coverage

Free, in-person enrollment help



#### MEDI-CAL TO COVERED CALIFORNIA PROGRAM COVERAGE













#### MEDI-CAL TO COVERED CALIFORNIA PROGRAM COVERAGE

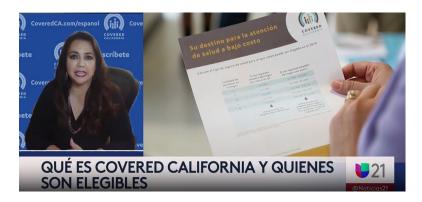




### MEDI-CAL TO COVERED CALIFORNIA PROGRAM COVERAGE











## 2025 RATES ANNOUNCEMENT AND COVERAGE



#### News Release

Media line: (916) 206-7777

@CoveredCANews

media@covered.ca.gov

FOR IMMEDIATE RELEASE July 23, 2024

#### Covered California's Rates and Plans for 2025: The Most Financial Support Ever to Help More Californians Pay for Health Insurance

SACRAMENTO, Calif. — Covered California announced its health plans and rates for the 2025 coverage year with a preliminary weighted average rate increase of 7.9 percent.

The rate change can be attributed to many factors, including a continued rise in health care use, increases in pharmacy expenditures, the rising cost of care, labor shortages and other issues affecting the health care industry.

Because of the robust financial help available to Covered California enrollees, many will see a small impact, if any, to their monthly cost. Covered California, with the support of Gov. Newsom and the California Legislature, has worked to reduce the impact of increased consumer costs in 2025 by providing more support for its state-enhanced cost-sharing reduction (CSR) program, which will eliminate deductibles and lower the cost of care for over a million Californians.

"The stability of Covered California's marketplace helped us deliver a lower rate change than last year, and the expansion of the state's innovative cost-sharing reduction program will bring even greater affordability to our consumers in 2025, "said Covered California Executive Director Jessica Altman. "Combined with the continued enhanced federal subsidies through the Inflation Reduction Act, Californians will have more assistance paying for their health insurance than ever before. And with Affordable Care Act coverage now being made available for Deferred Action for Childhood Arrivals (DACA) recipients beginning Nov. 1, a record number of Californians will have access to coverage."

#### Rate Changes by Carrier

Carrier	Weighted Average Rate Change
Aetna CVS Health	15.4%
Anthem Blue Cross	12.7%
Blue Shield of California	8.5%
Balance by CCHP	4.0%
Health Net	6.4%
Inland Empire Health Plan	1.8%
Kaiser Permanente	6.5%
LA Care Health Plan	6.3%
Molina Healthcare	6.4%
Sharp Health Plan	5.9%
Valley Health Plan	9.7%
Western Health Advantage	4.3%
Overall	7.9%

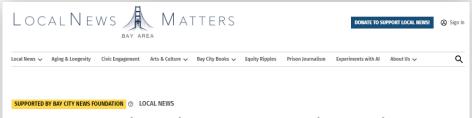


## **2025 RATES COVERAGE**









Covered California enrollees will see increase in both premiums and financial aid next year



### **OPEN ENROLLMENT 2025 PREVIEW**

## Let's Talk Health

- ➤ Entering our 12<sup>th</sup> Open Enrollment, Covered California wants to make sure consumers better understand their health insurance and health care options.
- ➤ The demographics of California have changed in the past dozen years, so we're getting back to the basics and that starts with health literacy.
- We want to simplify the complex and confusing to terms all Californians

   regardless of their language, ethnicity, geography or income can understand and feel empowered to enroll and utilize their coverage.



## **OPEN ENROLLMENT 2025 PREVIEW**

KI HE MO'UI LELEI 健康について話しましょう LÅT OSS PRATA HÄL आइये स्वास्थ्य पर बात करें PARLIAMO DI SALUTE INS SANTÉ 让我们谈谈健康 USAP TAYO SA KALUSUGAN 我哋講下 WB THAM TXOG KEV NOJ QAB HAUS HUV ПОГОВОРИМ О ЗДОРОВІ 地講下健康啦 LET'S TALK HEALTH 건강을이야기 KI HE MO'UI LELEI 健康について話しましょう LÅT OSS PRATA HÄL 让我们谈谈健康 HABLEMOS SALUD आइये स्वास्थ्य पर बात करें RLIAMO DI SALUTE आइये स्वास्थ्य पर बात करें WB THAM TXOG KEV NOJ ( ПОГОВОРИМ О ЗДОРОВЬЕ 건강을 이야기하자 PARLONS SAN

# Outreach & Sales Updates

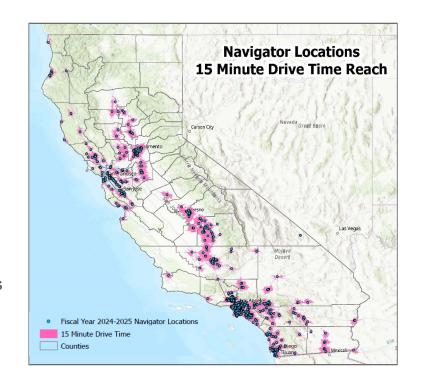
Robert Kingston,

Interim Director, Outreach & Sales



## **NAVIGATOR PROGRAM UPDATES**

- Funding for FY 2024-25:
  - \$8.319 million in core funds awarded
  - \$500,000 in Supplemental Outreach Grants
- 104 Entities with 1,107 physical enrollment locations
  - 49 lead and 55 subcontractor entities with 1,970 counselors
- 90.5% (35,627,100) of total Californian's population lives within a 15-minute drive time of a Navigator location.
  - Up from 89.6% during May 2024
- Grantees:
  - 32 returning Navigator program grantees;
  - 6 Navigator program subcontractors become leads
  - 11 new organizations (non-Navigators)
    - 5 are current Certified Application Counselor entities
    - 1 is a previous Navigator lead entity
    - 5 are new to Covered California.





## **NEW GRANTEE ONBOARDING AND INITIAL SUPPORT**

- 49 lead organizations executed grant agreements
  - New CAE agreements signed
  - Grantee contracts and required documentation
- Orientation Webinar for new enrollers
  - High level overview
  - · Covered California and its role
  - Enroller channels
  - Existing Resources
- Welcome Webinar for grant program overview
  - Program structure
  - Deliverables
    - Workplan
    - Outreach Activity reporting
    - Progress Reporting
    - Payment Requests and Processing
  - Best practices
- DACA Outreach Planning and Strategy survey

#### Enroller Portal updates and functionality changes

- Program Goal expansions
- Reporting Changes
- Workplans
- Initial payment processing
  - Internal mechanisms
  - Supplemental Outreach Grant payments
- Dashboards

#### Productivity Report released to grantees

- o Covers July 2024 period
- Individual level enrollment and plan selection information

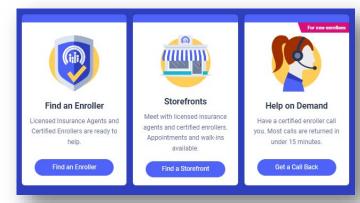
#### NEW REPORT: Eligibility Report

- Application Assistance measure
- Household level data points
- Development completed. Pending verification for July 2024 period



# PREPARING ENROLLERS FOR OPEN ENROLLMENT PERIOD 2025 READINESS

- Facilitate 11 in person OE 2025 kickoff events for enrollers on new 2025 insurance plans and system updates.
- Host a virtual webinars for all enrollers to learn about the 2025 plans and system updates.
- Distribute important updates and guides to enrollers and insurance agents through e-briefs, alerts, and toolkits.
- Train a diverse network of enrollers who can help Californians in different languages over the phone through the Help On-Demand Tool.
- Promote storefront details for walk-in consumer support.









#### **OPEN ENROLLMENT**

2025

**ENROLLER KICK-OFF MEETINGS** 

SEPT. EL CENTRO

4 Imperial Valley County

SEPT. SANTA ANA

17 Orange County

SEPT. CHICO

4 Butte County

SEPT. ESCONDIDO

18 San Diego County

SEPT. FRESNO

5

Fresno County

SEPT. CAMARILLO

10 Ventura County

SEPT. REDWOOD CITY

11 San Mateo County

SEPT. SACRAMENTO

12 Sacramento County

SEPT. YUCAIPA

19 San Bernardino County

SEPT. LOS ANGELES

24 Los Angeles County

SEPT. DIAMOND BAR

25 Los Angeles County

#### Coming This September 2024:

Get ready for an in-depth look at our 2025 health plan offerings, including rates, benefits, and network updates. Plus, discover the latest enhancements to CalHEERS and the enroller portal, and get a sneak peek at our new marketing campaigns. Equip yourself for success this open enrollment season with Covered California!

SACRAMENTO

CHICO

CAMARILLO DIAMOND BAR
LOS ANGELES YUCAIPA
SANTA ANA
ESCONDIDO EL CENTRO



# **CERTIFIED ENROLLER ROUNDTABLES, AUGUST 2024**

Covered California Outreach and Sales Team conducted **nine roundtable sessions** with our sales channel partners to solicit feedback on how we can prepare our enrollment partners this open enrollment period 2025.

Discussion topics included 2025 plan rates, DACA outreach, CalHEERS and enroller portal updates, and many more!

#### **Navigators**

- 8/20/24, In-Person Northern CA Navigators
- 8/21/24, In-Person Bay Area Navigators
- 8/27/24, In-Person Southern CA Navigators
- 8/28/24, In-Person Orange County Navigators
- 8/29/24, Virtual Statewide Navigators

# Certified Application Counselors

 8/22/24, In-Person Certified Application Counselors

#### **Agents**

- 8/8/24, In-Person Northern CA and Top 25 Agencies
- 8/9/24, Virtual Statewide Agents
- 8/14/24, In-Person Southern CA Agents



# COVERED CALIFORNIA FOR SMALL BUSINESS UPDATE

Group & Membership Update through August 22, 2024		
Groups	8,955	
Members	77,103	
Average Members per Group Size	8.6	
2024 Year-to-Date New Membership Sales	6,562	





<sup>\*</sup>membership reconciled through 08/22/2024

# **External Affairs and Community Engagement Updates**

**Waynee Lucero** 

Deputy Director, External Affairs and Community Engagement



## **EXPANDING REACH INTO COMMUNITIES**

- Community engagement and partnerships have been a core part of Covered California's success, working to reach, educate, and support enrollment through the organization's history.
- During 2023 and 2024, Communications and External Affairs held community engagements across the state, engaging a wide variety of community leaders representing regional, ethnic, cultural, and other community- and population-specific perspectives on coverage and care.
- Through these "Community Conversations" Covered
  California was able to reach goals related to outreach and
  education <u>and</u> create a two-way dialogue by which we
  could listen to and learn from the communities we engaged.





# COMMUNITY ENGAGEMENT AND PARTNERSHIPS PROGRAM

As a part of Covered California's Strategic Plan, in July 2024, Covered California established the Community Engagement and Partnerships Program. The program will be administered by the External Affairs and Community Engagement Division (EACE) and is designed to:

- Build and cultivate trusted relationships with California communities, with particular focus on those who have been historically marginalized and underrepresented.
- Conduct ongoing, meaningful community-level dialogue to inform Covered California's work to meet the needs of Californians.
- Establish partnerships to help break down barriers to coverage and access to care.
- Promote awareness and understanding of Covered California and its service to Californians.





# **COMMUNITY LEARNINGS TO IMPROVE OUR WORK**

- A primary purpose of the Community
   Engagement and Partnerships Program is
   to gain community and population-specific
   insights and perspectives on health
   coverage and care.
- Creating feedback loops helps with meaningful communication and builds trust.
- These feedback loops are intended to bring community feedback back to the organization to inform our work and improve service to Californians.





# PROGRAM DEVELOPMENT: ASSESSMENT, PLANNING, AND EARLY ENGAGEMENT

The External Affairs and Community Engagement Division is undertaking a variety of steps to establish and develop the program:

- Build program infrastructure: staff; program and budget needs
- Use data to help inform prioritization of strategies, target groups, and resources
- Inventory existing community partners and identify potential partners
- Hold internal/external partner interviews to inform program strategies
- Make a roadmap of community-level engagements
- Create communications tools to sustain engagement through timely and relevant updates to community partners.
- Formalize internal processes to collect and act on community-level feedback.



#### V. Covered California Division Updates

- To request to make a comment,
  - Computer Audio: Click on the icon, "raise hand " on your control panel. You will be called by your name to speak in the order of the raise hand. Please wait until the operator has introduced you before you make your comments.
  - Dial-In by phone only: We will open up the line for comments
    after we go through the raise hands. Unmute yourself to speak.
  - Hearing Impaired: Please use the "chat" feature to submit your questions or comments. Staff will review and speak on your behalf and respond via chat.
- EACH PARTICIPANT WILL BE LIMITED TO TWO MINUTES PER AGENDA ITEM
- NOTE: Written comments may be submitted to <u>MOEAgroup@covered.ca.gov</u>

# MOEA Advisory Members

**By phone:** +1 (631) 992-3221 **Access code:** 510-694-541 **Audio PIN:** Shown after joining

the webinar

Webinar ID: 816-665-387

# Public Comments

**By phone:** +1 (631) 992-3221 **Access code:** 510-694-541

Audio PIN: Shown after joining

the webinar

Webinar ID: 816-665-387

# VI. MOEA MEMBER OPEN DISCUSSION



#### VI. MOEA Member Open Discussion

- To request to make a comment,
  - Computer Audio: Click on the icon, "raise hand " on your control panel. You will be called by your name to speak in the order of the raise hand. Please wait until the operator has introduced you before you make your comments.
  - *Dial-In by phone only:* We will open up the line for comments after we go through the raise hands. Unmute yourself to speak.
  - Hearing Impaired: Please use the "chat" feature to submit your questions or comments. Staff will review and speak on your behalf and respond via chat.

#### EACH PARTICIPANT WILL BE LIMITED TO TWO MINUTES PER AGENDA ITEM

 NOTE: Written comments may be submitted to <u>MOEAgroup@covered.ca.gov</u>

# MOEA Advisory Members

**By phone:** +1 (631) 992-3221 **Access code:** 510-694-541 **Audio PIN:** Shown after joining

the webinar

Webinar ID: 816-665-387

# Public Comments

**By phone:** +1 (631) 992-3221 **Access code:** 510-694-541 **Audio PIN:** Shown after joining

the webinar

Webinar ID: 816-665-387



# **THANK YOU!**

Email questions to MOEAgroup@covered.ca.gov

All meetings are open to members of the public. Meeting materials are available on the Covered California Marketing, Outreach, and Enrollment Assistance (MOEA) Advisory Group web page here: https://hbex.coveredca.com/stakeholders/Marketing-Outreach-Enrollment/