

Heather Howard is a lecturer in Public Affairs at Princeton University's Woodrow Wilson School of Public and International Affairs, where she teaches courses on implementation of the Affordable Care Act (ACA) and state and local health policy, and is a faculty affiliate of the Center for Health & Wellbeing. She is director of two Robert Wood Johnson Foundation-funded programs: the State Health Reform Assistance Network provides technical assistance to states implementing the ACA and the State Health and Value Strategies program supports state efforts to enhance the value of health care by improving population health and reforming the delivery of health care services. She served as New Jersey's Commissioner of Health and Senior Services from 2008-2010, overseeing a cabinet-level agency with a budget of \$3.5 billion and staff of 1,700, responsible for public health services, regulation of health care institutions, senior services, and health care policy and research.

Previously, she served as Governor Jon Corzine's Chief Policy Counsel, directing his policy agenda. She also has significant federal experience, having worked as Senator Corzine's Chief of Staff, as Associate Director of the White House Domestic Policy Council and Senior Policy Advisor for First Lady Hillary Clinton, as an Honors Attorney in the U.S. Department of Justice's Antitrust Division Health Care Task Force, and for the U.S. House of Representatives.

Howard received her J.D. *cum laude* from New York University School of Law, serving a judicial clerkship with Judge Martha Craig Daughtrey of the U.S. Court of Appeals for the Sixth Circuit, and her B.A. *cum laude* from Duke University.