DELIVERY SYSTEM & PAYMENT STRATEGIES TO DRIVE QUALITY PLAN PERFORMANCE ON CONTRACT REQUIREMENTS



DELIVERY SYSTEM & PAYMENT STRATEGIES TO DRIVE QUALITY

Performance Metrics

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Delivery system & payment strategies to drive quality Participation in ACOs or IDSs

ANTHEM HMO

| | Covered California Members | | |
|--------------|----------------------------|-------------|--------------|
| Plan Year | Numerator | Denominator | Covered CA % |
| MY2019* | 0 | 0 | 0% |
| MY2020 | 13,580 | 13,580 | 100% |
| MY2021 | 62,652 | 62,652 | 100% |

ANTHEM EPO

| | Covered California Members | | |
|--------------|----------------------------|-------------|--------------|
| Plan Year | Numerator | Denominator | Covered CA % |
| MY2019 | 11,010 | 68,678 | 16% |
| MY2020 | 15,998 | 106,360 | 15% |
| MY2021 | 45,408 | 107,852 | 42% |

- Accountable Care Organizations (ACOs) and Integrated Delivery Systems (IDSs) are integrated, coordinated, and accountable systems of care including multi-discipline physician practices, hospitals, and ancillary Providers with combined risk sharing arrangements and incentives between Contractor and Providers
- All Covered California health plans are required to promote the development and use of care models that promote access, care coordination, and early identification of at-risk enrollees and consideration of total costs of care
- This measures shows the percent of each health plan members that are enrolled in an ACO or IDS model of care



Delivery system & payment strategies to drive quality Participation in ACOs or IDSs

BLUE SHIELD HMO

| | Covered California Members | | |
|--------------|----------------------------|-------------|--------------|
| Plan Year | Numerator | Denominator | Covered CA % |
| MY2019 | 87,442 | 87,442 | 100% |
| MY2020 | 114,731 | 114,731 | 100% |
| MY2021 | 128,695 | 128,695 | 100% |

BLUE SHIELD PPO

| | Covered California Members | | |
|--------------|----------------------------|-------------|--------------|
| Plan Year | Numerator | Denominator | Covered CA % |
| MY2019 | 41,315 | 308,753 | 13% |
| MY2020 | 33,153 | 312,289 | 11% |
| MY2021 | 46,679 | 356,454 | 13% |

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Delivery system & payment strategies to drive quality **Participation in ACOs or IDSs**

Chinese Community HMO

| | Covered California Members | | |
|--------------|----------------------------|--------------|--------------|
| Plan Year | Numerator | Denominator | Covered CA % |
| MY2019 | Not Reported | Not Reported | Not Reported |
| MY2020 | Not Reported | Not Reported | Not Reported |
| MY2021 | Not Reported | Not Reported | Not Reported |

- Accountable Care Organizations (ACOs) and Integrated Delivery Systems (IDSs) are integrated, coordinated, and accountable systems of care including multi-discipline physician practices, hospitals, and ancillary Providers with combined risk sharing arrangements and incentives between Contractor and Providers
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- This measures shows the percent of each health plan members that are enrolled in an ACO or IDS model of care
- CCHP reports not currently having a formal integrated health model (IHM) in the performance period but meeting the majority of the IHM definition. CCHP reports exploring the possibility of formalizing this process with specific goals including but not limited to cost and quality thresholds



Delivery system & payment strategies to drive quality Participation in ACOs or IDSs

HEALTH NET HMO

| | Covered California Members | | |
|--------------|----------------------------|-------------|--------------|
| Plan Year | Numerator | Denominator | Covered CA % |
| MY2019 | 117,930 | 149,135 | 79% |
| MY2020 | 138,111 | 173,989 | 79% |
| MY2021 | 85,239 | 118,445 | 72% |

HEALTH NET PPO

| | Covered California Members | | |
|--------------|----------------------------|-------------|--------------|
| Plan Year | Numerator | Denominator | Covered CA % |
| MY2019 | 3,544 | 45,631 | 8% |
| MY2020 | 3,998 | 48,524 | 8% |
| MY2021 | 3,070 | 42,230 | 7% |

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Delivery system & payment strategies to drive quality **Participation in ACOs or IDSs**

KAISER PERMANENTE HMO

| | Covered California Members | | |
|--------------|----------------------------|--------------|--------------|
| Plan Year | Numerator | Denominator | Covered CA % |
| MY2019 | Not Reported | Not Reported | Not Reported |
| MY2020 | Not Reported | Not Reported | Not Reported |
| MY2021 | Not Reported | Not Reported | Not Reported |

- Accountable Care Organizations (ACOs) and Integrated Delivery Systems (IDSs) are integrated, coordinated, and accountable systems of care including multi-discipline physician practices, hospitals, and ancillary Providers with combined risk sharing arrangements and incentives between Contractor and Providers
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- This measures shows the percent of each health plan members that are enrolled in an ACO or IDS model of care
- Kaiser Foundation Health Plan (KFHP) contracts exclusively with The Permanente Medical Group (TPMG) in Northern California and Southern California Permanente Medical Group (SCPMG) to provide comprehensive medical services to CC members. Most of the compensation is negotiated annually per member per month amount (capitation rate). Covered California considers Kaiser Permanente an IDS



Delivery system & payment strategies to drive quality **Participation in ACOs or IDSs**

LA CARE HMO

| | Covered California Members | | |
|--------------|----------------------------|-------------|--------------|
| Plan Year | Numerator | Denominator | Covered CA % |
| MY2019 | 17,537 | 85,355 | 21% |
| MY2020 | 25,423 | 98,470 | 26% |
| MY2021 | 8,565 | 118,898 | 7% |

- Accountable Care Organizations (ACOs) and Integrated Delivery Systems (IDSs) are integrated, coordinated, and accountable systems of care including multi-discipline physician practices, hospitals, and ancillary Providers with combined risk sharing arrangements and incentives between Contractor and Providers
- All Covered California health plans are required to promote the development and use of care models that promote access, care coordination, and early identification of at-risk enrollees and consideration of total costs of care
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Delivery system & payment strategies to drive quality **Participation in ACOs or IDSs**

MOLINA HEALTHCARE HMO

| | Covered California Members | | |
|--------------|----------------------------|-------------|--------------|
| Plan Year | Numerator | Denominator | Covered CA % |
| MY2019 | 19,217 | 68,819 | 28% |
| MY2020 | 19,882 | 61,618 | 32% |
| MY2021 | 14,913 | 57,140 | 26% |

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Delivery system & payment strategies to drive quality **Participation in ACOs or IDSs**

OSCAR EPO

| | Covered California Members | | |
|--------------|----------------------------|-------------|--------------|
| Plan Year | Numerator | Denominator | Covered CA % |
| MY2019 | 7,312 | 71,189 | 10% |
| MY2020 | 7,504 | 97,572 | 8% |
| MY2021 | 6,864 | 67,556 | 10% |

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- All Covered California health plans are required to promote the development and use of care models that promote access, care coordination, and early identification of at-risk enrollees and consideration of total costs of care
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Delivery system & payment strategies to drive quality **Participation in ACOs or IDSs**

SHARP HEALTH PLAN HMO

| | | Covered California Members | |
|--------------|-----------|----------------------------|--------------|
| Plan Year | Numerator | Denominator | Covered CA % |
| MY2019 | 22,950 | 22,950 | 100% |
| MY2020 | 25,711 | 25,711 | 100% |
| MY2021 | 35,397 | 35,397 | 100% |

- Accountable Care Organizations (ACOs) and Integrated Delivery Systems (IDSs) are integrated, coordinated, and accountable systems of care including multi-discipline physician practices, hospitals, and ancillary Providers with combined risk sharing arrangements and incentives between Contractor and Providers
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Delivery system & payment strategies to drive quality **Participation in ACOs or IDSs**

VALLEY HEALTH PLAN HMO

| | Covered California Members | | | |
|--------------|----------------------------|-------------|--------------|--|
| Plan Year | Numerator | Denominator | Covered CA % | |
| MY2019 | 5,275 | 15,950 | 33% | |
| MY2020 | 6,947 | 21,437 | 32% | |
| MY2021 | 6,543 | 21,339 | 31% | |

- Accountable Care Organizations (ACOs) and Integrated Delivery Systems (IDSs) are integrated, coordinated, and accountable systems of care including multi-discipline physician practices, hospitals, and ancillary Providers with combined risk sharing arrangements and incentives between Contractor and Providers
- All Covered California health plans are required to promote the development and use of care models that promote access, care coordination, and early identification of at-risk enrollees and consideration of total costs of care
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Delivery system & payment strategies to drive quality **Participation in ACOs or IDSs**

WESTERN HEALTH ADVANTAGE HMO

| | Covered California Members | | | |
|--------------|----------------------------|-------------|--------------|--|
| Plan Year | Numerator | Denominator | Covered CA % | |
| MY2019 | 9,243 | 9,243 | 100% | |
| MY2020 | 8,148 | 8,148 | 100% | |
| MY2021 | 9,909 | 9,909 | 100% | |

- Accountable Care Organizations (ACOs) and Integrated Delivery Systems (IDSs) are integrated, coordinated, and accountable systems of care including multi-discipline physician practices, hospitals, and ancillary Providers with combined risk sharing arrangements and incentives between Contractor and Providers
- All Covered California health plans are required to promote the development and use of care models that promote access, care coordination, and early identification of at-risk enrollees and consideration of total costs of care
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delivery system & payment strategies to drive quality 2020-2021 Participation in Organizations and Collaboratives

| | Anthem EPO | Anthem HMO | Blue Shield HMO | Blue Shield PPO | Chinese Community HMO | Health Net HMO | Health Net PPO | Kaiser HMO | LA Care HMO | Molina HMO | Oscar EPO | Sharp HMO | VHP HMO | WHA HMO |
|--|---------------|---------------|--------------------|--------------------|-----------------------------|-------------------|-------------------|---------------|----------------|---------------|--------------|--------------|--------------|------------|
| Required Participation | | | | | | | | | | | | | | |
| IHA Align Measure Perform for ACOs and HMO physician groups and IHA Cost and Quality Atlas | ~ | √ | \checkmark | ~ | × | ✓ | ✓ | √ | ~ | ~ | √ | ~ | × | ~ |
| IHA Symphony | ~ | \checkmark | ✓ | ✓ | X | ✓ | ✓ | \checkmark | ✓ | ✓ | \checkmark | ✓ | X | ✓ |
| Cal Hospital Compare | ~ | \checkmark | ~ | ✓ | \checkmark | ✓ | ✓ | \checkmark | ✓ | ✓ | \checkmark | ✓ | \checkmark | ✓ |
| Encourage Participation | | | | | | | | | | | | | | |
| California Quality Collaborative | ✓ | \checkmark | ~ | ✓ | X | ✓ | ✓ | \checkmark | ✓ | ✓ | \checkmark | X | ✓ | X |
| California Maternity Quality Care Collaborative | ~ | ~ | ✓ | ✓ | X | ✓ | ✓ | \checkmark | × | ~ | \checkmark | ~ | ~ | ✓ |
| Others | | | | | | | | | | | | | | |
| Health Information Exchange* | ~ | \checkmark | ~ | ✓ | X | \checkmark | ✓ | \checkmark | \checkmark | X | X | ✓ | X | ✓ |
| California Improvement Network | | | ~ | ✓ | | | | | ✓ | | | ✓ | | |
| Health Care Payments Data System | ✓ | ✓ | ~ | ✓ | | | | | | ✓ | | | | ✓ |
| Leapfrog | | | | | | √ | \checkmark | ✓ | | | | ✓ | | ✓ |
| California Right Meds Collaborative | | | ✓ | ✓ | | | | | ✓ | | | | | |
| California Medication Technologies | | | | | | | | | | | \checkmark | | | |
| American Joint Replacement Registry (AJRR) for California | | | | | | | | | | | | ✓ | | |



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Delivery system & payment strategies to drive quality 2020-2021 Participation in Health Information Exchanges (HIEs)

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| | Los Angeles Network for Enhanced Services | Manifest MedEx | Orange County Partnership Regional HIO (OCPRHIO) | SacValley MedShare | San Diego Health Connect | Santa Cruz HIO | California Medication Technologies | CommonWell | Carequality Framework | eHealth Exchange | North Coast Health Information Network | San Diego Community Information Exchange |
|-----------------------------|--|-------------------|---|-----------------------|--------------------------------|-------------------|--|-------------------|--------------------------|---------------------|---|---|
| Anthem | | \checkmark | | | | | | | | | | |
| Blue Shield | | \checkmark | | | | | | | | | | |
| Chinese Community | | | | | | | | | | | | |
| Health Net | \checkmark | \checkmark | \checkmark | | \checkmark | \checkmark | | | | | | |
| Kaiser Permanente | \checkmark | \checkmark | \checkmark | | \checkmark | \checkmark | | | \checkmark | \checkmark | | |
| LA Care | \checkmark | | | | | | \checkmark | | | | | |
| Molina Healthcare | | | | | | | | | | | | |
| Oscar Health Plan | | | | | | | ✓ | | | | | |
| Sharp Health Plan | | | | | \checkmark | | | | | | | \checkmark |
| Valley Health Plan | | | | | | | | | | | | |
| Western Health Advantage | | | | \checkmark | | | | \checkmark | \checkmark | \checkmark | \checkmark | |
| | | | | | HIE is | a CTEN particip | pant | HIE is not a CTEN | I participant | QHP issuer | does not particip | ate in an HIE |

*Required participation by 2023.

Delivery system & payment strategies to drive quality Patient-Centered Medical Home Enrollment

| | Plan Product | MY2019 | MY2020 |
|---------------------------|--------------|--------|--------|
| Anthem | НМО | 13% | 7% |
| Anthem | EPO | 13% | 14% |
| Blue Shield | HMO | 7% | 14% |
| Dide Silleid | PPO | 13% | 23% |
| Chinese Community | HMO | 0% | 0% |
| | HMO | 3% | 2% |
| Health Net | РРО | 2% | 1% |
| | EPO | 2% | 4% |
| Kaiser Permanente | HMO | 100% | 100% |
| LA Care | HMO | 14% | 10% |
| Molina Healthcare | HMO | 14% | 20% |
| Oscar Health Plan | EPO | 1% | 2% |
| Sharp Health Plan | HMO | 66% | 63% |
| Valley Health Plan | HMO | 43% | 42% |
| Western Health Advantage | HMO | 26% | 39% |
| All Plans | | 42% | 46% |
| All Non-Kaiser Permanente | | 11% | 15% |

- While virtually all primary care provided in Kaiser Permanente is delivered by patient-centered medical home-recognized practices, outside of this system, enrollment served by PCMHs increased from 3 percent to 15 percent between 2016 and 2019
- However, Sharp and Valley accounted for much of the improvement
- PCMHs have been shown to drive process improvements but improvement in outcomes is more varied
- Covered California has transitioned away from PCMH requirements to outcomes-based measures that drive primary care quality



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Delivery system & payment strategies to drive quality Primary Care Alternative Payment Strategies

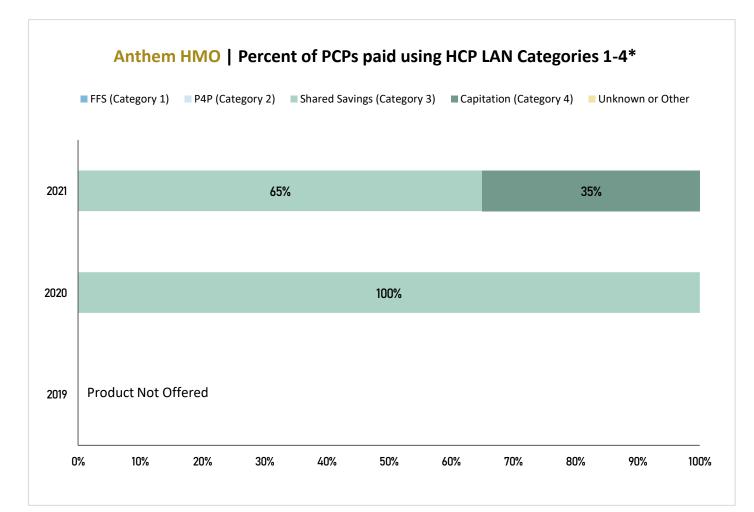
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Introduction to this Measure

- Covered California uses the Health Care Payment Learning and Action Network Alternative Payment Model (HCP LAN APM) categories to track health plan payment models for primary care providers (PCPs). The categories are:
 - **<u>Category 1</u>**: fee for service with no link to quality and value
 - **<u>Category 2</u>**: fee for service with a link to quality and value
 - **<u>Category 3</u>**: alternative payment models built on a fee for service structure such as shared savings
 - <u>Category 4</u>: population-based payment
- Shifting payments from fee for service or volume-based payments to value-based primary care payments creates accountability for providing high-quality, equitable care, and managing the total cost of care
- Expanding value-based primary care payments also helps provide the necessary revenue to fund accessible, data-driven, teambased primary care
- Covered California requires all plans to transition from volume-based payment strategies (Categories 1 and 2) to value-based primary care payments (Categories 3 and 4)
- To meet this requirement, many plans have made progress over the last several years to transition towards more value-based primary care payment



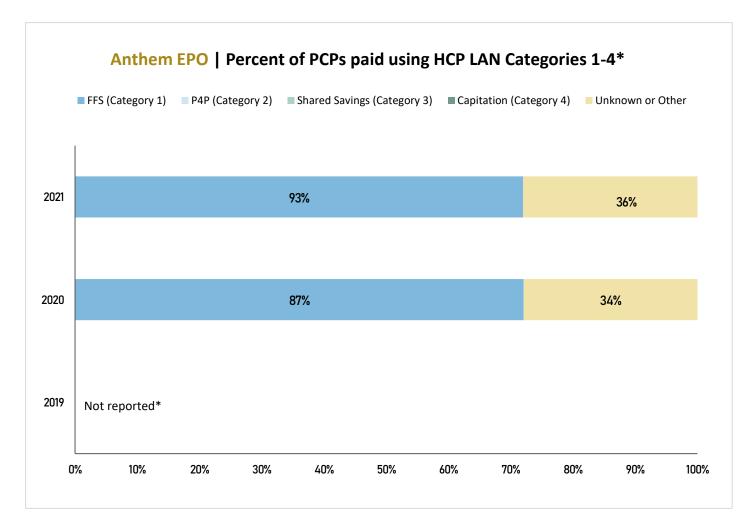
Primary Care Alternative Payment Strategies



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- Covered California requires all plans to transition from volume-based payment strategies (blue, Categories 1 and 2) to value-based primary care payments (green, Categories 3 and 4)



Primary Care Alternative Payment Strategies

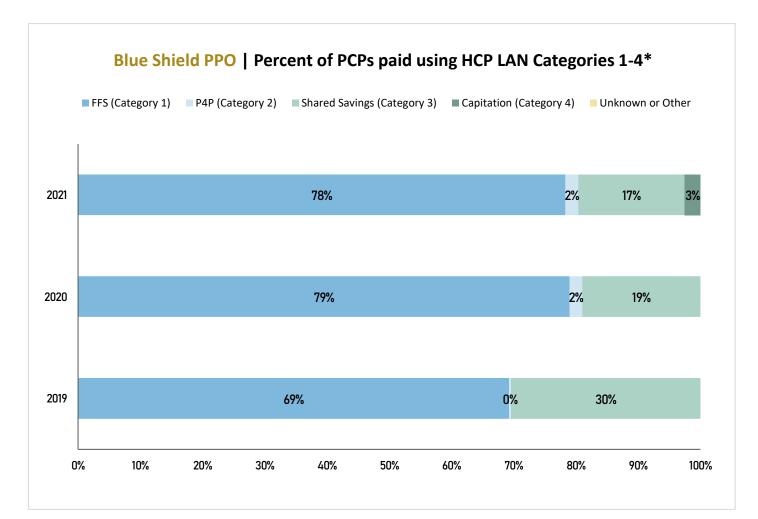


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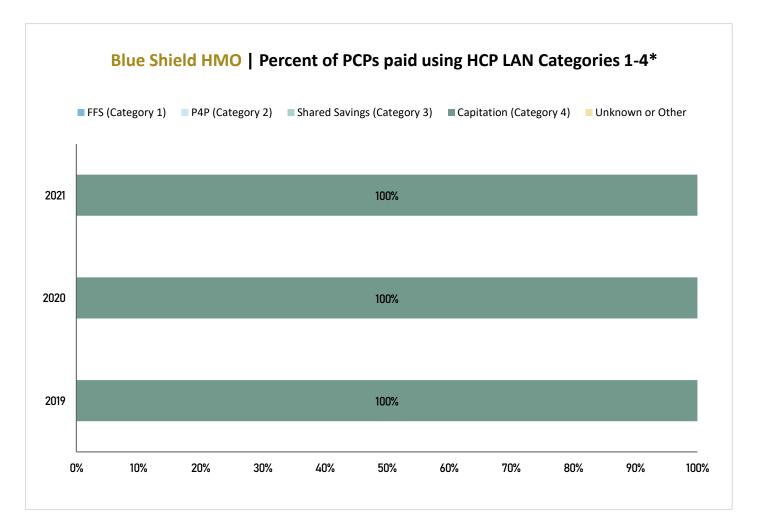
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Primary Care Alternative Payment Strategies

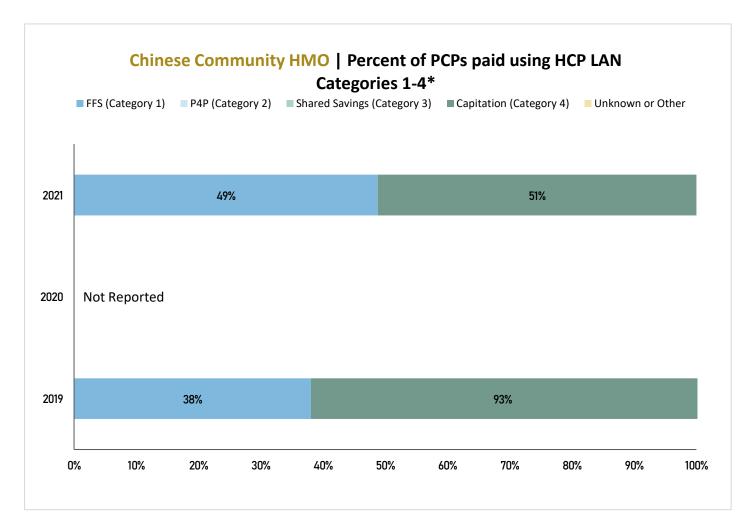


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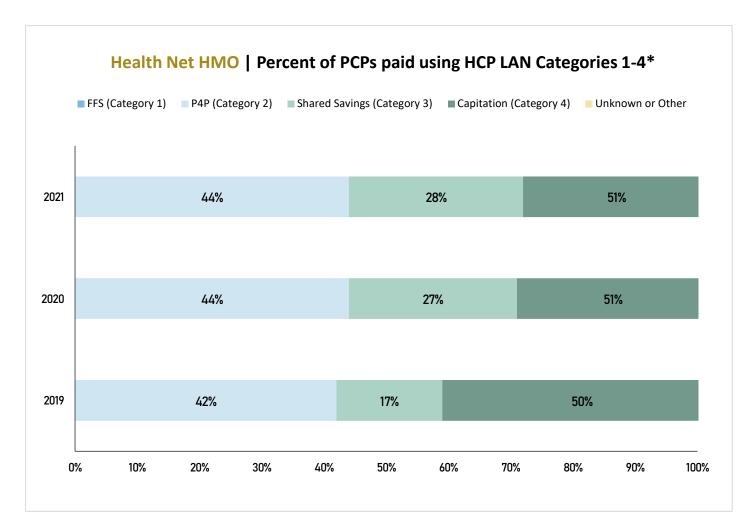
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- Covered California requires all plans to transition from volume-based payment strategies (blue, Categories 1 and 2) to value-based primary care payments (green, Categories 3 and 4)
- CCHP reports overlapping payment models based on how PCPs contract with CCHP and provider organizations like medical groups



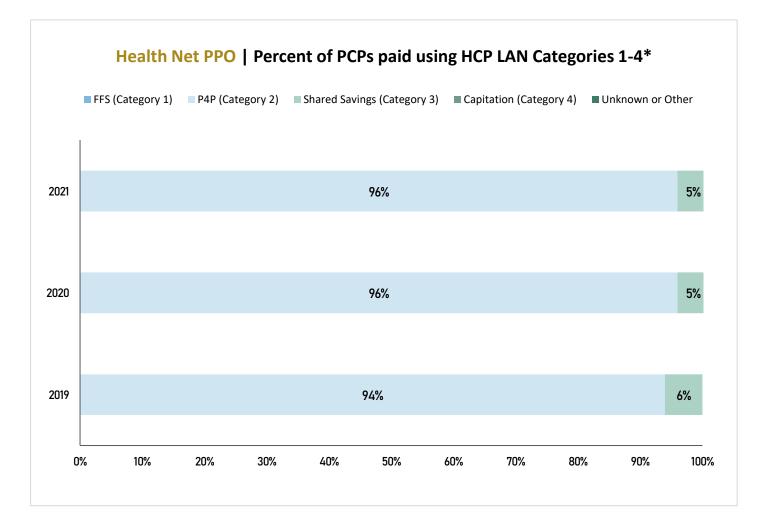
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- Health Net reports overlapping payment models based on how PCPs contract with Health Net and provider organizations like medical groups



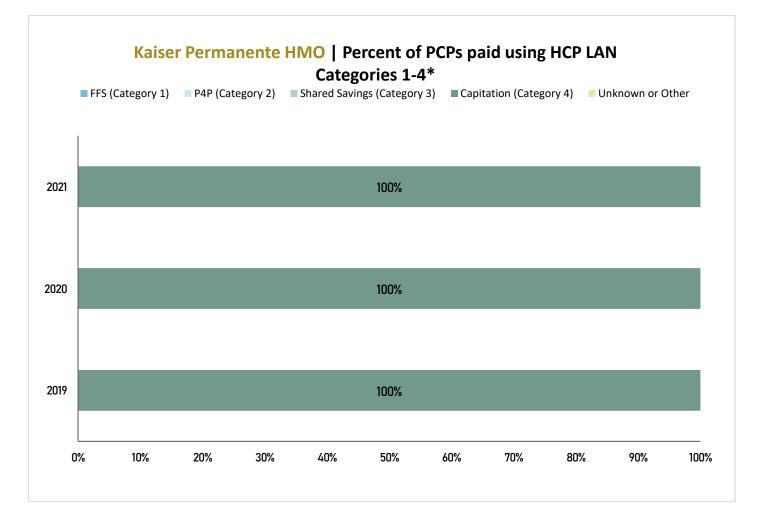
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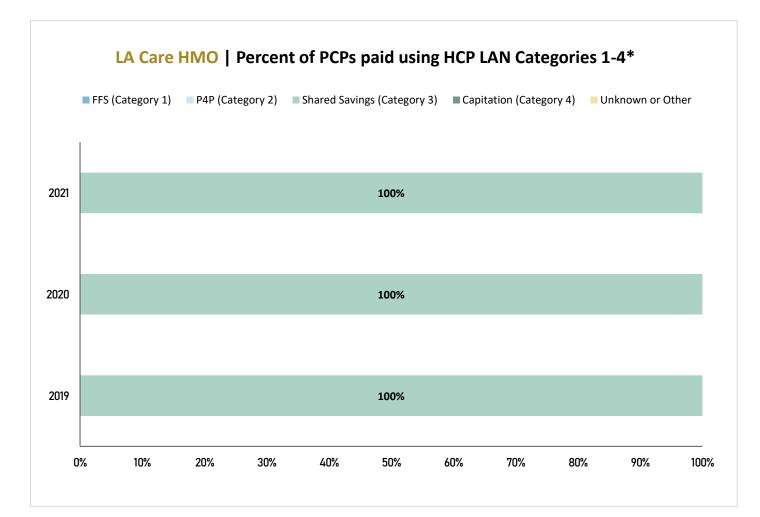
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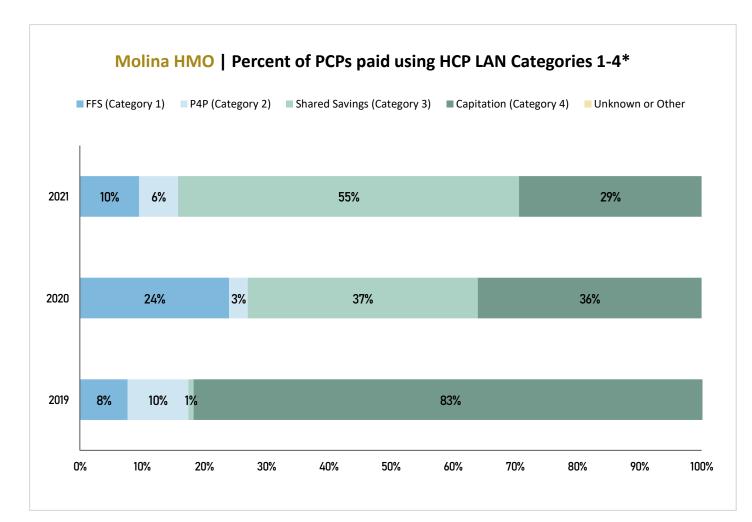
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Primary Care Alternative Payment Strategies



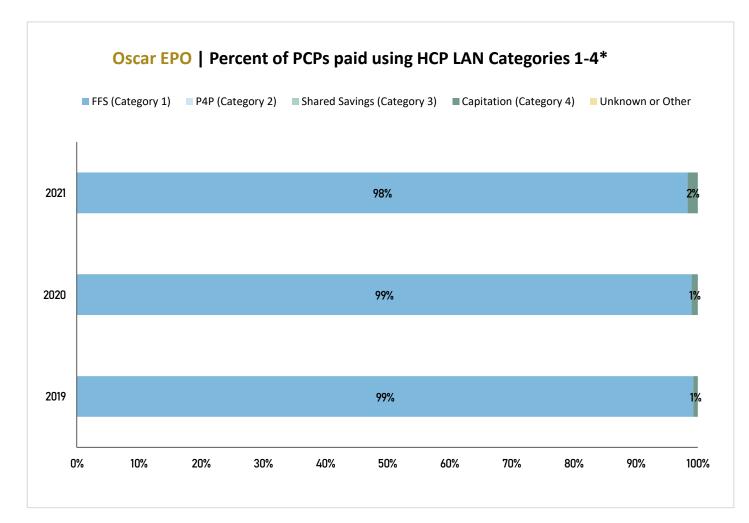
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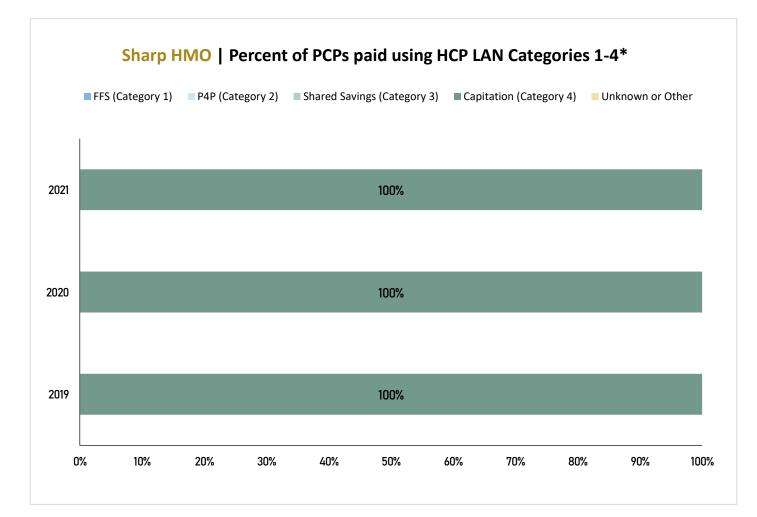
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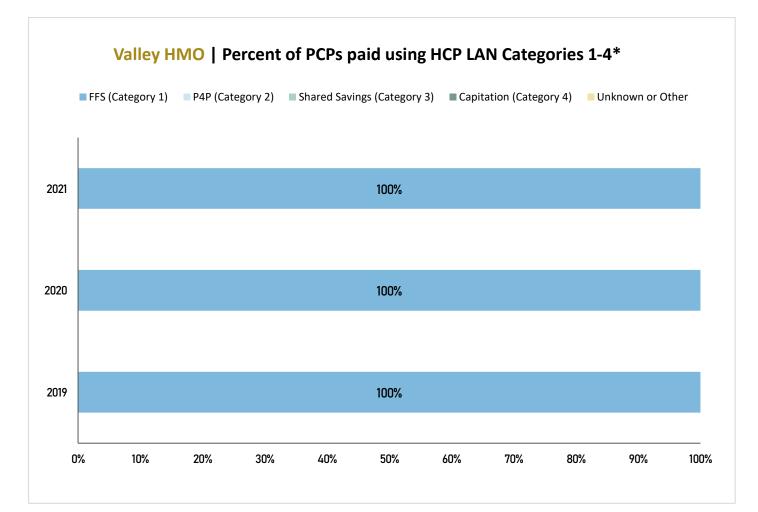
Primary Care Alternative Payment Strategies



- Covered California uses the Health Care Payment Learning and Action Network Alternative Payment Model (HCP LAN APM) categories to track health plan payment models for primary care providers (PCPs). The categories are:
 - Category 1: fee for service with no link to quality and value
 - <u>Category 2</u>: fee for service with a link to quality and value
 - <u>Category 3</u>: alternative payment models built on a fee for service structure such as shared savings
 - <u>Category 4</u>: population-based payment
- Covered California requires all plans to transition from volume-based payment strategies (blue, Categories 1 and 2) to value-based primary care payments (green, Categories 3 and 4)



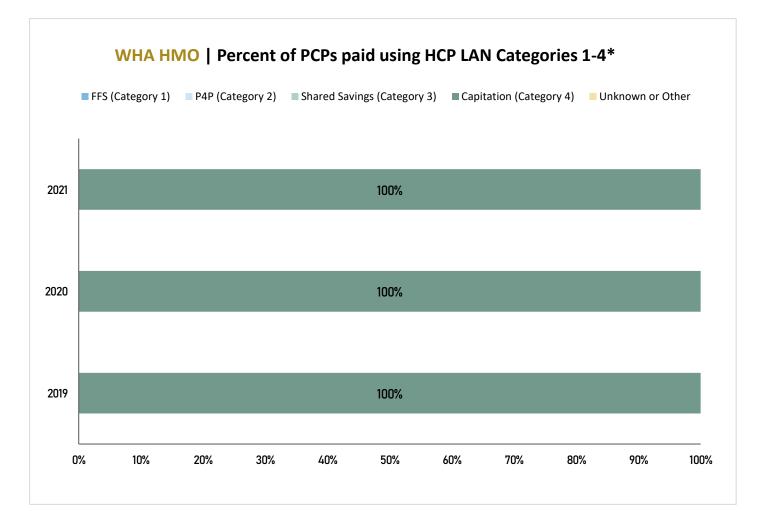
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| $\mathcal{Q}_{\mathbf{s}}$ |
|----------------------------|
| |

| | Plan Product | MY2019 | MY2020 | MY2021 |
|--------------------------|--------------|-------------|-------------|-------------|
| | НМО | 82% | 98% | 93% |
| Anthem | PPO | Not Offered | Not Offered | Not Offered |
| | EPO | 100% | 100% | 99% |
| Blue Shield | НМО | 99% | 100% | 100% |
| Dide Silleid | PPO | 100% | 99% | 100% |
| Chinese Community | НМО | 100% | 100% | 100% |
| | НМО | 100% | 100% | 100% |
| Health Net | PPO | 100% | 100% | 100% |
| | EPO | 100% | 100% | Not Offered |
| Kaiser Permanente | НМО | 100% | 100% | 100% |
| LA Care | НМО | 100% | 100% | 100% |
| Molina Healthcare | НМО | 100% | 97% | 100% |
| Oscar Health Plan | EPO | 94% | 100% | 100% |
| Sharp Health Plan | НМО | 100% | 100% | 100% |
| Valley Health Plan | НМО | 100% | 100% | 100% |
| Western Health Advantage | НМО | 100% | 100% | 100% |

EFFECTIVE 2017: Requirement to meet a target of ≥ 95%

- Covered California's contract with all health plans requires enrollees to be matched with a primary care provider upon enrollment
- The purpose of this requirement is to make it as easy as possible for consumers to access primary care and navigate to specialty care as necessary with the support of primary care providers
- Enrollees in PPO and EPO plans can still access any provider inside the network and do not need a referral to access specialists
- Starting in 2017, virtually all Covered California enrollees either selected or matched with a primary care provider



A1

Introduction to this Measure

- Covered California plans are required to report every year on its strategy to improve safety in network hospitals, informed by review of specified Hospital-Acquired Infection (HAI) rates in all network hospitals.
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 - o CLABSI (HAI): Central Line Associated Blood Stream Infection
 - MRSA (HAI): Methicillin-resistant Staphylococcus aureus infection
 - \circ ~ NTSV C-Sections: Nulliparous, Term, Singleton, Vertex C-Section Rate
 - Sepsis Management



ANTHEM HMO

| | PERCENT OF HOSPITAL PAYMENT AT RISK FOR QUALITY PERFORMANCE | | | | |
|------------------------|--|------|--|--|--|
| Date | Value | Goal | | | |
| MY2019 | 1.01% | 2% | | | |
| MY2020 | 0.95% | 2% | | | |
| MY2021 | 0.82% | 2% | | | |
| HOSPITALS W TIED TO | 41% | | | | |

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ANTHEM EPO

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BLUE SHIELD HMO

| | PERCENT OF HOSPITAL PAYMENT AT RISK FOR QUALITY PERFORMANCE | | | | | |
|--------|--|------|--|--|--|--|
| Date | Value | Goal | | | | |
| MY2019 | 2% | 2% | | | | |
| MY2020 | 2% | 2% | | | | |
| MY2021 | MY2021 2% | | | | | |
| | HOSPITALS WITH PAYMENT TIED TO QUALITY | | | | | |

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 - o MRSA (HAI): Methicillin-resistant Staphylococcus aureus infection
 - NTSV C-Sections: Nulliparous, Term, Singleton, Vertex C-Section Rate
 - o Sepsis Management



BLUE SHIELD PPO

| PERCENT OF HOSPITAL PAYMENT AT RISK FOR QUALITY PERFORMANCE | | | | |
|--|-------------|----|--|--|
| Date Value Goal | | | | |
| MY2019 | Y2019 0% 2% | | | |
| MY2020 0% | | 2% | | |
| MY2021 0% | | 2% | | |
| HOSPITALS WITH PAYMENT TIED TO QUALITY 0% | | | | |

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 - MRSA (HAI): Methicillin-resistant Staphylococcus aureus infection
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 - o Sepsis Management
- Blue Shield reported PPO ACO facilities that are part of the Exclusive PPO Network do not have any financial risk for the quality component of their ACO contract. PPO ACO Partner Facilities performance is assessed year over year but there is no financial incentives tied to this performance



Chinese Community HMO

| PERCENT OF HOSPITAL PAYMENT AT RISK FOR QUALITY PERFORMANCE | | | | |
|--|-----------------|----|--|--|
| Date | Date Value Goal | | | |
| MY2019 | Exempt | 2% | | |
| MY2020 | Exempt 2% | | | |
| MY2021 | Exempt 2% | | | |
| HOSPITALS WITH PAYMENT TIED TO QUALITY Exempt | | | | |

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 - CLABSI (HAI): Central Line Associated Blood Stream Infection
 - MRSA (HAI): Methicillin-resistant Staphylococcus aureus infection
 - o NTSV C-Sections: Nulliparous, Term, Singleton, Vertex C-Section Rate
 - o Sepsis Management
- CCHP has an exemption from this performance standard due to a full hospital capitation model



HEALTH NET HMO

| PERCENT OF HOSPITAL PAYMENT AT RISK FOR QUALITY PERFORMANCE | | | |
|--|----------|----|--|
| Date Value Goal | | | |
| MY2019 | 0.04% | 2% | |
| MY2020 | 0.34% 2% | | |
| MY2021 0.83% 2% | | | |
| HOSPITALS WITH PAYMENT TIED TO QUALITY 42% | | | |

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 - o Sepsis Management



HEALTH NET PPO

| PERCENT OF HOSPITAL PAYMENT AT RISK FOR QUALITY PERFORMANCE | | | |
|--|------------|----|--|
| Date Value Goal | | | |
| MY2019 | 2% | 2% | |
| MY2020 | 2020 2% 2% | | |
| MY2021 2% 2% | | | |
| HOSPITALS WITH PAYMENT TIED TO QUALITY 95% | | | |

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 - o Sepsis Management



KAISER PERMANENTE HMO

| PERCENT OF HOSPITAL PAYMENT AT RISK FOR QUALITY PERFORMANCE | | | | |
|--|-------------------------|----|--|--|
| Date | Date Value Goal | | | |
| MY2019 | Exempt | 2% | | |
| MY2020 | Exempt 2% | | | |
| MY2021 | MY2021 Exempt 2% | | | |
| HOSPITALS WITH PAYMENT TIED TO QUALITY Exempt | | | | |

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 - MRSA (HAI): Methicillin-resistant Staphylococcus aureus infection
 - o NTSV C-Sections: Nulliparous, Term, Singleton, Vertex C-Section Rate
 - Sepsis Management
- Kaiser Permanente has an exemption from this performance standard due to a full capitation model



LA CARE HMO

| PERCENT OF HOSPITAL PAYMENT AT RISK FOR QUALITY PERFORMANCE | | | |
|--|----|----|--|
| Date Value Goal | | | |
| MY2019 | 0% | 2% | |
| MY2020 | 0% | 2% | |
| MY2021 0% 2% | | 2% | |
| HOSPITALS WITH PAYMENT TIED TO QUALITY | | 0% | |

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 - o MRSA (HAI): Methicillin-resistant Staphylococcus aureus infection
 - NTSV C-Sections: Nulliparous, Term, Singleton, Vertex C-Section Rate
 - o Sepsis Management



MOLINA HMO

| PERCENT OF HOSPITAL PAYMENT AT RISK FOR QUALITY PERFORMANCE | | | |
|--|----|----|--|
| Date Value Goal | | | |
| MY2019 | 0% | 2% | |
| MY2020 | 6% | 2% | |
| MY2021 6% 2% | | 2% | |
| HOSPITALS WITH PAYMENT TIED TO QUALITY 6% | | 6% | |

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 - o Sepsis Management



OSCAR EPO

| PERCENT OF HOSPITAL PAYMENT AT RISK FOR QUALITY PERFORMANCE | | | | |
|--|-----------|--|--|--|
| Date Value Goal | | | | |
| MY2019 | Exempt 2% | | | |
| MY2020 | Exempt 2% | | | |
| MY2021 Exempt 2% | | | | |
| HOSPITALS WITH PAYMENT TIED TO QUALITY Exempt | | | | |

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 - o MRSA (HAI): Methicillin-resistant Staphylococcus aureus infection
 - $\circ \qquad {\sf NTSV} \ {\sf C}\ {\sf Sections:} \ {\sf Nulliparous, Term, Singleton, Vertex} \ {\sf C}\ {\sf Section} \ {\sf Rate}$
 - Sepsis Management
- Oscar has an exemption from this performance standard



SHARP HMO

| PERCENT OF HOSPITAL PAYMENT AT RISK FOR QUALITY PERFORMANCE | | | | |
|--|-------------------------|----|--|--|
| Date | Date Value Goal | | | |
| MY2019 | Exempt | 2% | | |
| MY2020 | Exempt 2% | | | |
| MY2021 | MY2021 Exempt 2% | | | |
| HOSPITALS WITH PAYMENT TIED TO QUALITY Exempt | | | | |

- Covered California plans are required to report every year on its strategy to improve safety in network hospitals, informed by review of specified Hospital-Acquired Infection (HAI) rates in all network hospitals
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 - o NTSV C-Sections: Nulliparous, Term, Singleton, Vertex C-Section Rate
 - o Sepsis Management
- Sharp HMO has an exemption from this performance standard due to a full capitation model



VHP HMO

| PERCENT OF HOSPITAL PAYMENT AT RISK FOR QUALITY PERFORMANCE | | | | |
|--|----|----|--|--|
| Date Value Goal | | | | |
| MY2019 | 0% | 2% | | |
| MY2020 | 0% | 2% | | |
| MY2021 0% 2% | | 2% | | |
| HOSPITALS WITH PAYMENT TIED TO QUALITY | | 0% | | |

- Covered California plans are required to report every year on its strategy to improve safety in network hospitals, informed by review of specified Hospital-Acquired Infection (HAI) rates in all network hospitals
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 - o Sepsis Management



WHA HMO

| PERCENT OF HOSPITAL PAYMENT AT RISK FOR QUALITY PERFORMANCE | | | | |
|--|-----------------|----|--|--|
| Date | Date Value Goal | | | |
| MY2019 | Exempt | 2% | | |
| MY2020 | Exempt 2% | | | |
| MY2021 Exempt 2% | | | | |
| HOSPITALS WITH PAYMENT TIED TO QUALITY Exempt | | | | |

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 - CLABSI (HAI): Central Line Associated Blood Stream Infection
 - MRSA (HAI): Methicillin-resistant Staphylococcus aureus infection
 - NTSV C-Sections: Nulliparous, Term, Singleton, Vertex C-Section Rate
 - o Sepsis Management
- Western Health Advantage has an exemption from this performance standard due to a dual capitation model for medical groups and hospitals; hospital payment is not tied to quality in this model



Delivery system & payment strategies to drive quality Maternity Hospital Honor Roll

| | Plan Product | MY2020 | MY2021 |
|--------------------------|--------------|--------|--------|
| | НМО | 31% | 42% |
| Anthem | EPO | 49% | 48% |
| Blue Shield | НМО | 47% | 51% |
| Blue Shield | РРО | 49% | 52% |
| Chinese Community | НМО | 33% | 33% |
| | НМО | 54% | 49% |
| Health Net | РРО | 42% | 49% |
| | EPO | 46% | 50% |
| Kaiser Permanente | НМО | 59% | 63% |
| LA Care | НМО | 32% | 38% |
| Molina Healthcare | НМО | 45% | 45% |
| Oscar Health Plan | EPO | 47% | 56% |
| Sharp Health Plan | НМО | 57% | 57% |
| Valley Health Plan | НМО | 67% | 67% |
| Western Health Advantage | НМО | 33% | 50% |

- The Maternity Hospital Honor Roll recognizes hospitals that meet the statewide target of c-sections for low-risk births. This measure indicates the percentage of each carrier's in-network maternity hospitals that met this target
- For 2021, the threshold c-section rate is 23.9% of all Nulliparous, Term, Singleton, Vertex (NTSV) Cesarean Birth Rate
- This measure result is produced in partnership with the California Maternal Quality Care Collaborative (CMQCC) and CalHospitalCompare.org (CHC) data